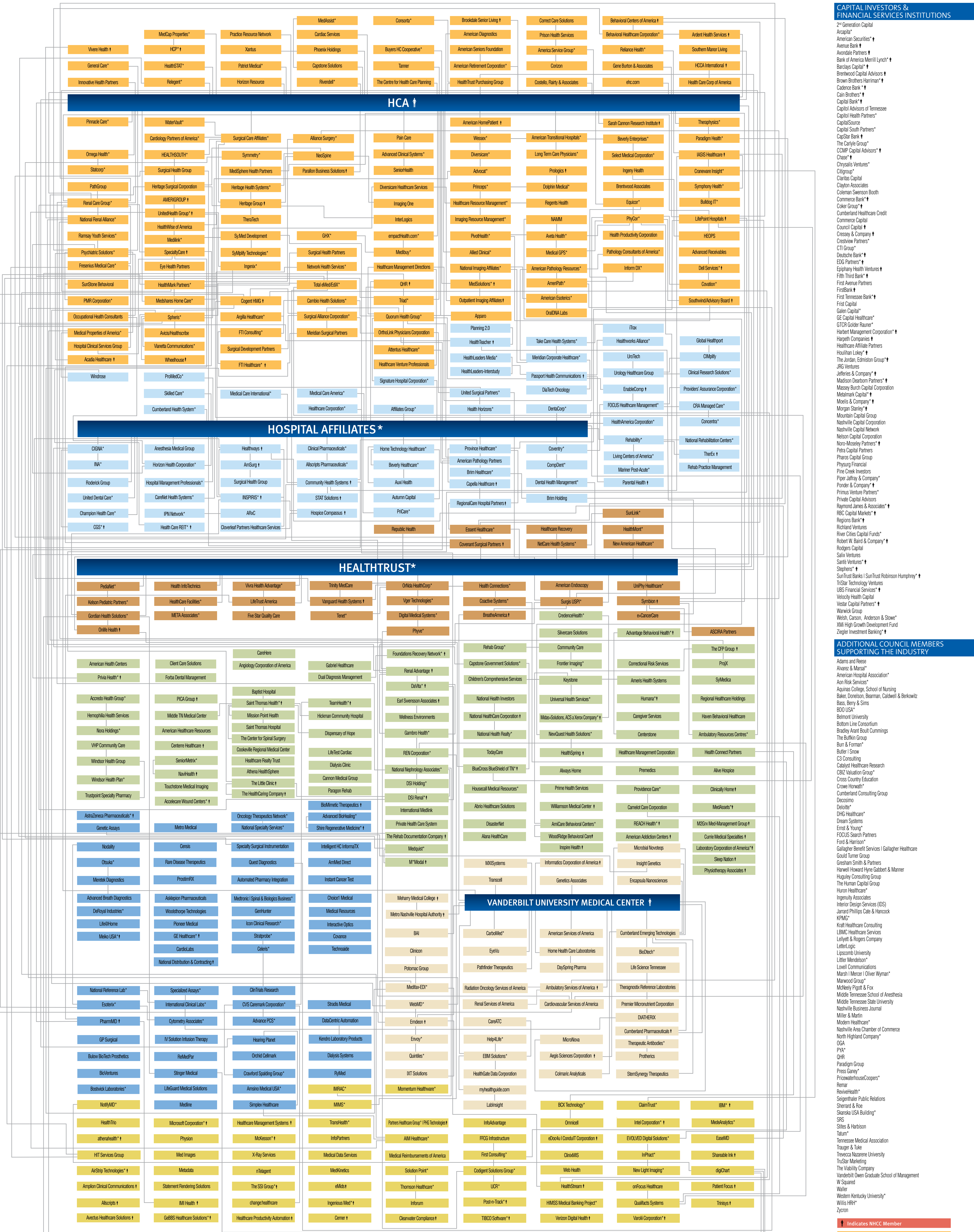
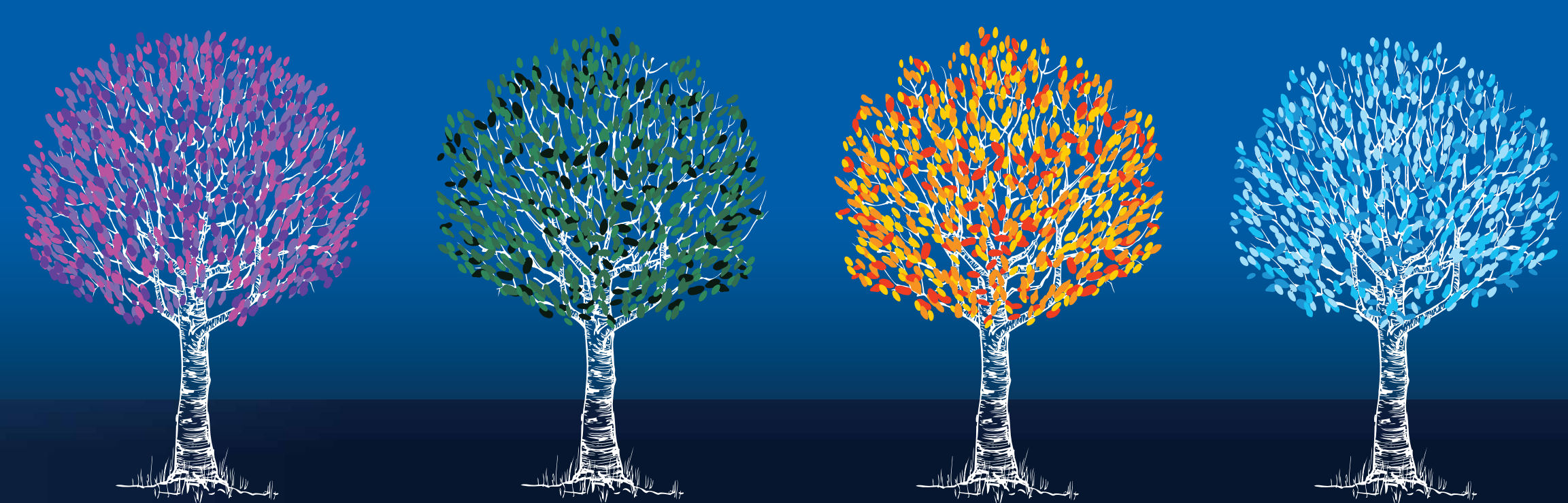


# NASHVILLE HEALTH CARE COUNCIL

# FAMILY TREE

## 2012-2013



### CAPITAL INVESTORS & FINANCIAL SERVICES INSTITUTIONS

- 2nd Generation Capital
- ArcaCap
- American Securities
- Avenue Bank
- Avondale Partners
- Bank of America Merrill Lynch
- Barclays Capital
- Brentwood Capital Advisors
- Brown Brothers Harriman
- Cardone Bank
- Can Brothers
- Capital Bank
- Capitol Advisors of Tennessee
- Capitol Health Partners
- CapitaSource
- CapStar Bank
- The Carlyle Group
- COOP Capital Advisors
- Chase
- Chrysalis Ventures
- Citigroup
- Clanias Capital
- Clayton Associates
- Coleman Swenson Booth
- Commerce Bank
- Color Group
- Cumberland Healthcare Credit
- Commerce Capital
- Council Capital
- Cressey & Company
- Cresview Partners
- CTI Group
- Deutsche Bank
- EDJ Partners
- Epiphany Health Ventures
- Fifth Third Bank
- First Avenue Partners
- FirstBank
- First Tennessee Bank
- Frost Capital
- Gain Capital
- GE Capital Healthcare
- GTCR Golden Rauner
- Hartford Management Corporation
- Harpeth Companies
- Healthcare Alliance Partners
- Houlihan Lokey
- The Jordan, Edmonson Group
- JRG Ventures
- Jaffar & Company
- Madison Dearborn Partners
- Massey Burch Capital Corporation
- Melmark Capital
- Moelis & Company
- Morgan Stanley
- Mountain Capital Group
- Nashville Capital Corporation
- Nashville Capital Network
- Neilon Capital Corporation
- Noro-Mosley Partners
- Petra Capital Partners
- Pharos Capital Group
- Physurg Financial
- Pine Creek Investors
- Piper Jaffray & Company
- Ponder & Company
- Primus Venture Partners
- Private Capital Advisors
- Raymond James & Associates
- RBC Capital Markets
- Regions Bank
- Richard Ventures
- River Cities Capital Funds
- Robert W. Baird & Company
- Rodgers Capital
- Salix Ventures
- Santé Ventures
- Stephens
- SunTrust Banks | SunTrust Robinson Humphrey
- TriStar Technology Ventures
- USG Financial Services
- Velocity Health Capital
- Vestor Capital Partners
- Warwick Group
- Welsh, Carson, Anderson & Stowe
- XMI High Growth Development Fund
- Ziegler Investment Banking

### ADDITIONAL COUNCIL MEMBERS SUPPORTING THE INDUSTRY

- Adams and Reese
- Alvarez & Marsal
- American Hospital Association
- Aon Risk Services
- Aquinas College, School of Nursing
- Baker, Donelson, Beamman, Caldwell & Berkowitz
- Bell, Berry & Sims
- BDO USA
- Belmont University
- Bottom Line Consortium
- Bradley Arant Boult Cummings
- The Bulfinch Group
- Burr & Forman
- Butler | Snow
- CB Consulting
- Capitol Healthcare Research
- CBZ Valuation Group
- Cross Country Education
- Crowe Horwath
- Cumberland Consulting Group
- Decosimo
- Deloitte
- DNV Healthcare
- Dream Systems
- Ernst & Young
- FOCUS Search Partners
- Ford & Harrison
- Gallagher Benefit Services | Gallagher Healthcare
- Gould Turner Group
- Gresham Smith & Partners
- Harwell Howard Payne Cabbert & Manner
- Hugley Consulting Group
- The Human Capital Group
- Huron Healthcare
- Ingenium Associates
- Interior Design Services (IDS)
- Jarard Phillips Cale & Hancock
- KPMG
- Kraft Healthcare Consulting
- LBMC Healthcare Services
- Lelivert & Rogers Company
- LetterLogic
- Lipscomb University
- Littler Mendelson
- Lowell Communications
- March | Merson | Oliver Wyman
- Marwood Group
- McNeely Pigott & Fox
- Middle Tennessee School of Anesthesia
- Middle Tennessee State University
- Nashville Business Journal
- Miller & Martin
- Modern Healthcare
- Nashville Area Chamber of Commerce
- North Highland Company
- OGA
- PVA
- DHR
- Paradigm Group
- Press Ganey
- PrizewaterhouseCoopers
- Remer
- ReviveHealth
- Seigenther Public Relations
- Sherrard & Roe
- Skanska USA Building
- SRS
- Stiles & Harrison
- Talim
- Tennessee Medical Association
- Trauger & Tuke
- Trevecca Nazarene University
- TruStar Marketing
- The Viability Company
- Vanderbilt Owen Graduate School of Management
- W Squared
- Waller
- Western Kentucky University
- Willis HRH
- Zycon

The Nashville Health Care Council, founded in 1995 as an affiliate of the Nashville Area Chamber of Commerce, is an association of health care industry leaders working together to further establish Nashville's position as the nation's health care industry capital. The health care industry is Nashville's largest and fastest growing employer, contributing approximately 200,000 jobs and \$30 billion to the local economy. Worldwide, Nashville's health care industry generates \$70 billion in annual revenue and approximately 400,000 jobs. For more information on the Council, please visit [www.healthcarecouncil.com](http://www.healthcarecouncil.com).

\* Indicates company is not headquartered in Nashville, Tennessee, or is no longer operating under this name. Connections on the Tree provide historical references, including spin-offs, mergers, acquisitions, and C-suite-level management ties. Source: Nashville Health Care Council. This information is current for Council membership year July 1, 2012 - June 30, 2013.

- Indicates NHCC Member
- HCA connections
- Hospital Affiliates connections
- Health Trust connections
- Services
- Biotechnology/Pharmaceuticals/Medical Technology & Devices
- Information Technology/e-Health
- Vanderbilt University Medical Center