

FAMILYTREE

Brookdale Senior Living * MedAssist* Correct Care Solutions Behavioral Centers of America MedCap Properties* Practice Resource Network Cardiac Services American Diagnostics Ardent Health Services † Prison Health Services Behavioral Healthcare Corporation* HCP MOB*↑ Xantus American Seniors Foundation Phoenix Holdings Consorta* Reliance Health* Southern Manor Living America Service Group* American Retirement Corporation* General Care' HealthSTAT* Patriot Medical* Capstone Solutions Buyers HC Cooperative* Corizon Health 🕈 Gene Burton & Associates HCCA International † Innovative Health Partners Health Care Corp of America Relegent* Horizon Resource Rivendell* The Centre for Health Care Planning HealthTrust Purchasing Group ehc.com HCA † Pinnacle Care* China Healthcare Corporation American HomePatient † WaterVault* Sarah Cannon Research Institute # Theraphysics* American Transitional Hospitals* Pain Care Cardiology Partners of America* Surgical Care Affiliates* Alliance Surgery* Paradigm Health* Press Ganey* † Beverly Enterprises* Advanced Clinical Systems* Omega Health' eviCore healthcare* 🕈 Long Term Care Physicians* Select Medical Corporation* Symmetry* NeoSpine Statcorp* Surgical Health Group Parallon Business Solutions † SeniorHealth Ingeny Health MediSphere Health Partners Advocat* Prologics † Craneware Insight* PathGroup Heritage Surgical Corporation Princeps* Dolphin Medical* Brentwood Associates Diversicare Healthcare Services † Heritage Health Systems* AMERIGROUP Tennessee * Healthcare Resource Management* Equicor* Bulldog IT* Renal Care Group* Regents Health Heritage Group † UnitedHealth Group* # LifePoint Health PhyCor* National Renal Alliance* TheraTech InterLogics Imaging Resource Management* NAMM HealthWise of America Health Productivity Corporation Ramsay Youth Services* Sy.Med Development HEOPS empactHealth.com* PivotHealth* Aveta Health* Medilink* Pathology Consultants of America* Advanced Receivables Psychiatric Solutions* SpecialtyCare † Surgical Health Partners Medibuy* Allied Clinical* MedicalGPS*↑ SyMplify Technologies* Fresenius Medical Care* Eye Health Partners Ingenix* Network Health Services* Healthcare Management Directions Inform DX* National Imaging Affiliates* American Pathology Resources* Dell Services* QHR f MedSolutions* AmeriPath* SunStone Behavioral Covation' Total eMed/EdiX' HealthMark Partners* American Esoterics* The Advisory Board Nashville* † PMR Corporation* Medshares Home Care* Cogent Healthcare* † Cambio Health Solutions* Triad* Outpatient Imaging Affiliates * OralDNA Labs Occupational Health Consultants Surgical Alliance Corporation* Quorum Health Group* Argilla Healthcare* Spheris* iTrax Planning 2.0 Medical Properties of America* Avicis/Healthscribe FTI Consulting* Meridian Surgical Partners OrthoLink Physicians Corporation Take Care Health Systems* Healthworks Alliance* Global Healthport HealthTeacher # Hospital Clinical Services Group Vianetta Communications* Surgical Development Partners Sound Physicians* • Attentus Healthcare* CIMplify UroTech Meridian Corporate Healthcare* HealthLeaders Media* Acadia Healthcare 🕈 Wheelhouse * FTI Healthcare* Healthcare Venture Professionals HealthLeaders-Interstudy Clinical Research Solutions* Urology Healthcare Group Passport | Experian Health † DiaTech Oncology EnableComp † Providers' Assurance Corporation* Signature Hospital Corporation* United Surgical Partners International* Skilled Care* Medical Care America* Medical Care International* FOCUS Healthcare Management* CRA Managed Care* ProMedCo* Healthcare Corporation* Windrose Cumberland Health System* Affiliates Group* Health Horizons* DentaCorp* HealthAmerica Corporation* Concentra* **HOSPITAL AFFILIATES*** Rehability* National Rehabilitation Centers* Anesthesia Medical Group CIGNA* Healthways 🕈 Clinical Pharmaceuticals* Home Technology Healthcare* Province Healthcare* Coventry* TherEx* Living Centers of America* PhyMed Healthcare † American Pathology Partners Beverly Healthcare* AmSurg † Allscripts* † CompDent* Mariner Post-Acute* Rehab Practice Management Brim Healthcare* Horizon Health Corporation* Surgical Health Group Dental Health Management* Roderick Group Community Health Systems † Auxi Health Parental Health EnduraCare Acute Care Systems # Capella Healthcare † Hospital Management Professionals* Autumn Capital United Dental Care* INSPIRIS* STAT Solutions # RegionalCare Hospital Partners † Brim Holding CareNet Health Systems* PriCare* ARxC Hospice Compassus † Champion Health Care* SunLink* IPN Network* CGS* Health Care REIT* Cloverleaf Partners Healthcare Services Healthcare Recovery Republic Health Essent Healthcare* HealthMont* Covenant Surgical Partners † NetCare Health Systems* New American Healthcare* **HEALTHTRUST*** Health InfoTechnics Vivra Health Advantage* Trinity MedCare OrNda HealthCorp* Health Connections* American Endoscopy UniPhy Healthcare* PediaNet* Vger Technologies* HealthCare Facilities* LifeTrust America Vanguard Health Systems* Coactive Systems* Symbion*† Kelson Pediatric Partners* Surgis USPI* META Associates* Five Star Quality Care Tenet Healthcare* ★ Digital Medical Systems* BreatheAmerica Surgery Partners † Gordian Health Solutions* e+CancerCare 🕈 Onlife Health 🕈 Phyve* ASCIRA Partners CredenceHealth* Advantage Behavioral Health* † Rehab Group* Community Care ProjX Foundations Recovery Network* † Frontier Imaging* Community Health Alliance # Capstone Government Solutions* Breathe Easy Respiratory Solutions † Renal Advantage* Dual Diagnosis Management* Privia Health* 🕈 PICA † CareHere Children's Comprehensive Services Keystone Ameris Health Systems Fast Pace Urgent Care Clinics † DaVita* † Accredo Health Group* St. Thomas Rutherford Hospital Saint Thomas Midtown Hospital National Health Investors Universal Health Services* Humana*† Psychiatric Medical Care & Senior Life Solutions # Hemophilia Health Services American Healthcare Resources Saint Thomas Health* † TeamHealth* † Nora Holdings* Hickman Community Hospital Mission Point Health National HealthCare Corporation ♦ Haven Behavioral Healthcare Midas+Solutions, ACS a Xerox Company* VHP Community Care SeniorMetrix* Saint Thomas West Hospital Dispensary of Hope Gambro Health* National Health Realty* NewQuest Health Solutions* Centerstone Ambulatory Resources Centres* Windsor Health Group The Center for Spinal Surgery naviHealth 🕈 Optimal Radiology † Health Connect Partners Cigna-HealthSpring*† Healthcare Realty Trust REN Corporation* Windsor Health Plan* Touchstone Medical Imaging Athena HealthSphere Trustpoint Specialty Pharmacy Kindred Healthcare* National Nephrology Associates* BlueCross BlueShield of TN* * Alive Hospice † The Little Clinic † DSI Holding* Abrio Healthcare Solutions Providence Care* Clinically Home † DSI Renal*↑ BioMimetic Therapeutics* Camelot Care Corporation Williamson Medical Center † MedAssets* International Medlink Oncology Therapeutics Network* Advanced BioHealing* REACH Health* AmiCare Behavioral Centers* Genetic Assays AstraZeneca Pharmaceuticals* † National Specialty Services* Shire Regenerative Medicine* WoodRidge Behavioral Care † The Rehab Documentation Company* Net Health* American Addiction Centers † Currie Medical Specialties † Nodality Rare Disease Therapeutics Symmetry Surgical Microbial Novotegs Inspire Health † Laboratory Corporation of America*† Medquist* Wright Medical Group* Otsuka* ProstimRX Quest Diagnostics M*Modal ♦ Informatics Corporation of America • MXISystems Insight Genetics Verus Healthcare † Instant Cancer Test Advanced Breath Diagnostics Choice1 Medical Pioneer Medical Medtronic | Spinal & Biologics Business* Meharry Medical College † VANDERBILT UNIVERSITY MEDICAL CENTER † DeRoyal Industries* GE Healthcare* 🕈 Icon Clinical Research* Interactive Optics Metro Nashville Hospital Authority † Meiko USA* CardioLabs Stratprobe* Covance CarboMed* BAI American Services of America Cumberland Emerging Technologies Stability Biologics † NextGxDx 🕈 National Distribution & Contracting † Celeris* Novo Nordisk Enovate Medical † Home Health Care Laboratories Clinicon BioDtech* Sano Informed Prescribing † Pathfinder Therapeutics DaySpring Pharma Life Science Tennessee Potomac Group Medifax-EDI* Theragnostix Reference Laboratories Ambulatory Services of America Radiation Oncology Services of America ClinTrials Research National Reference Lab* Specialized Assays* CVS Caremark Corporation* Stradis Medical Renal Services of America Esoterix* International Clinical Labs* WebMD* Cardiovascular Services of America Premier Micronutrient Corporation DIATHERIX DataCentric Automation Advance PCS* Cytometry Associates* PharmMD † CareATC Cumberland Pharmaceuticals † Kendro Laboratory Products GP Surgical IV Solution Infusion Therapy Hearing Planet Help4Life* MicroNova Therapeutic Antibodies* Orchid Cellmark Dialysis Systems Bulow BioTech Prosthetics Quintiles* EBM Solutions* Aegis Sciences Corporation † ReMedPar Protherics* Stinger Medical Crawford Spalding Group* IXT Solutions BioVentures Colmaric Analyticals HealthGate Data Corporation StemSynergy Therapeutics Windstream Hosted Solutions I Cisco* ★ LifeGuard Medical Solutions Simplex Healthcare* IMRAC* Momentum Healthware* myhealthguide.com MIMS* NotifyMD* S.A. Ignite † Clearwater Compliance † BCX Technology' ClaimTrust* IBM* **†** MyHealthDirect* † LabInsight TransHealth* Intel Corporation* † HealthTrio Microsoft Corporation* † MEDHOST **†** Partners Healthcare Group* I PHG Technologies InfoAdvantage Aegis Health Group † Omnicell 🕈 athenahealth* 🕈 McKesson Corporation* ₱ AIM Healthcare* FFCG Infrastructure eDoc4u | ConduIT Corporation † EVOLVED Digital Solutions* EaseMD Healthcare Management Systems* Emdeon*† HIT Services Group Metadata X-Ray Services Medical Data Services Medical Reimbursements of America First Consulting ClinixMIS InPhact* Shareable Ink # Web Health Statement Rendering Solutions MedKinetics Codigent Solutions Group* New Light Imaging* digiChart* nTelagent* Solution Point* Amplion Clinical Communications † IMI Health 🕈 The SSI Group* ♦ emids† Thomson Healthcare* UCR* HealthStream † onFocus Healthcare PatientFocus † CSS Health Technologies † Post-n-Track* † Change Healthcare Ingenious Med* † Avectus Healthcare Solutions † Stratasan † Inforum Qualifacts Systems Trinisys † RevPoint Health Technologies Availity* 🛊 AneScan † Lincor Solutions † eMD 🕈 Healthcare Productivity Automation Cerner***†** Nuance Outbound* Virsys 12 🛊 TEKsystems † GlobalMed* myNEXUS # Entrada † Evermind † Applied Health Analytics † Trizetto*† Artemis

The Nashville Health Care Council, founded in 1995 as an affiliate of the Nashville Area Chamber of Commerce, is an association of health care industry leaders working together to further establish Nashville's position as the nation's health care industry capital. The health care industry is Nashville's largest and fastest growing employer, contributing approximately 250,000 jobs and \$38.8 billion to the local economy. Worldwide, Nashville's health care industry generates \$144 billion in annual revenue and approximately 628,000 jobs. For more information on the Council, please visit

www.healthcarecouncil.com.

* Indicates company is not headquartered in Nashville, Tennessee, or is no longer operating under this name. Connections on the Tree provide historical references, including spin-offs, mergers, acquisitions, and C-suite-level management ties. Source: Nashville Health Care Council.

An affiliate of the Nashville Area Chamber of Commerce

This information is current for Council membership year July 1, 2014 – June 30, 2015.

Zycron

† Indicates NHCC Member

↑ HCA connections

↑ Hospital Affiliates connections

↑ HealthTrust connections

↑ Vanderbilt University Medical Center

↑ Services

2014-2015

CAPITAL INVESTORS &

2[™] Generation Capital Arcapita*

American Securities*
Andra Partners *

BMO Capital Markets 1

Cain Brothers* †
Capital Bank*
Capitol Health Partners*

CapStar Bank 🕈

Chase* **†** Chrysalis Ventures*

Citigroup*

The Carlyle Group*
CCMP Capital Advisors*

CapitalSource Capital South Partners*

Coleman Swenson Booth

Consonance Capital Partners †

Deutsche Bank Securities*♥

Commerce Bank*

Commerce Capital

Council Capital 🕈

EDG Partners*

Epiphany Health Ventures

↑

Fifth Third Bank* †
First Avenue Partners
FirstBank †

First Tennessee Bank* ₱

GE Capital Healthcare*

GTCR Golder Rauner*

General Atlantic 🕈

Harpeth Capital 🕈

Houlihan Lokey* 🕈

Jefferies & Company* 🕈

Metalmark Capital* 🛊

Moelis & Company* 🛊

Nashville Capital Network

Noro-Moseley Partners* ₱

Petra Capital Partners †
Pharos Capital Group

Pine Creek Investors

Piper Jaffray & Company*

Ponder & Company* 🛊

Primus Venture Partners*

RBC Capital Markets* †
Regions Bank*†

Richland Ventures
River Cities Capital Funds*

Rodgers Capital

Standard & Poor's* †
Stephens* †

TriStar Technology Ventures
UBS Financial Services*

↑

Vestar Capital Partners* Warwick Group

Welsh, Carson, Anderson & Stowe*

XMi High Growth Development Fund Ziegler Investment Banking* *

Alvarez & Marsal*

Aon Risk Services*

Aris Radiology

Baker Donelson

Bass, Berry & Sims BDO USA*

Belmont University

Burr & Forman Butler I Snow

c3/consulting Carr, Riggs & Ingram

Bradley Arant Boult Cummings

Catalyst Healthcare Research CBIZ Valuation Group*

CHG Healthcare Services

The Concinnity Company

Cross Country Education

Elliott Davis Decosimo*

Earl Swensson Associates

Goodwyn | Mills | Cawood

Gresham Smith & Partners

Harwell Howard Hyne Gabbert & Manner

DHG Healthcare*
Diversify Healthcare

Frazier & Deeter Gallagher Benefit Services

Gould Turner Group

Huron Healthcare*
Interior Design Services (IDS)

Jackson Thornton

King University

Kraft Healthcare Consulting

L.E.K. Consulting*

Lipscomb University

Marwood Group*

McNeely Pigott & Fox

Modern Healthcare*

North Highland Company*

Navigant*

Paradigm Group PwC*

ScribeAmerica* Sherrard & Roe

Snapshot Interactive

Spectrum Health Partners Stites & Harbison Tata Consultancy Services*

Tennessee Medical Association

Trevecca Nazarene University TruStar Response

Western Kentucky University*

Vanderbilt Owen Graduate School of Management

The Viability Company

W Squared

WGU Tennessee

Waller

Remar

Lovell Communications

Marsh | Mercer | Oliver Wyman*

Medequities Realty Trust Middle Tennessee School of Anesthesia

Nashville Area Chamber of Commerce

Ogletree, Deakins, Nash, Smoak & Stewart

Middle Tennessee State University

KPMG*

Jarrard Phillips Cate & Hancock

Laura Campbell & Associates

Cumberland Consulting Group

Dream Systems
DVL Seigenthaler I A Finn Partners Company

Crowe Horwath*

Deloitte*

American Hospital Association*

Aguinas College, School of Nursing

Raymond James & Associates* #

Robert W. Baird & Company*

↑

SunTrust Banks | SunTrust Robinson Humphrey* 🕈

United Community Bank - Healthcare Banking 🕈 Velocity Health Capital

ADDITIONAL COUNCIL MEMBERS

SUPPORTING THE INDUSTRY

Morgan Stanley*

Nashville Capital Corporation

Madison Dearborn Partners*

Massey Burch Capital Corporation

Cressey & Company 🕈

Brentwood Capital Advisors ♥
Brown Brothers Harriman* ♥
Cadence Bank * ♥

Avenue Bank †
Avondale Partners †
Bank of America Merrill Lynch* †

FINANCIAL SERVICES INSTITUTIONS