THE NASHVILLE HEALTH CARE COUNCIL FAMILY TREE CONTINUES TO GROW

Acadia Healthcare
The Advisory Board Nashville
Aegis Health Group
Aegis Sciences Corporation
Alive Hospice
Altor Bioscience Corporation
Alvarez & Marsal
Amedisys
American Addiction Centers
American HomePatient
American Hospital Association
American Physician Partners
Amerigroup Tennessee
Amplion Clinical Communications
AMSURG
Andra Partners
Aon Risk Services
Applied Health Analytics
Aquinas College, School of Nursing
Ardent Health Services
Arthur J. Gallagher
AstraZeneca Pharmaceuticals
atherahealth
Availity
Avectus Healthcare Solutions
Avenue Bank
Avondale Partners
Axial Healthcare
Baker Donelson
Bank of America Merrill Lynch
Barclays Capital
Bass, Berry & Sims
BDO USA
Belmont University
Bernard Health
BKD
BLR
BlueCross BlueShield of TN
BMO Capital Markets
Bradley
Brentwood Capital Advisors
Brookdale Senior Living
Brown Brothers Harriman & Co.
The Buffkin Group
Burr & Forman
Butler | Snow
c3/consulting
Cadence Bank
Cain Brothers & Company
Capital One Healthcare
CapStar Bank
Cardinal Health
Carr Riggs & Ingram
Catalyst Healthcare Research
CBIZ Valuation Group
Center for Medical Interoperability
Centerstone
Cerner
Change Healthcare
CHG Healthcare Services
Cigna-HealthSpring
CitiusTech
Clayton Associates
Clearwater Compliance
Commerce Bank
Community Health Systems
The Concinnity Company
Consonance Capital Partners
Corizon Health
Council Capital
Covenant Surgical Partners
Cressey & Company
Cross Country Education
Crowe Horwath
Cumberland Consulting Group
Cumberland Pharmaceuticals
DaVita
Deloitte
Digital Reasoning
Diversicare Healthcare Services
Dream Systems
DVL Seigenthaler, A Finn Partners Company
DW Franklin Consulting Group
e+CancerCare
Earl Swensson Associates
EDG Partners
eDoc4u | Conduit Corporation
Elevation Search Solutions
Elliott Davis Decosimo
eMD
eMids
EnableComp
Entrada Health
Evermind
eviCore healthcare
Experian Health–Passport
EY
Fifth Third Bank
First Tennessee Bank
FirstBank
FOCUS Search Partners, A Vaco Company
 Foundations Recovery Network
Franklin Synergy Bank
Frazier & Deeter
GE Healthcare
Geneia
General Atlantic
Goodwyn | Mills | Cawood
Gould Turner Group
Gresham, Smith & Partners
h3gm
Hancock Bank
Harbert Management Corporation
Harpeth Capital
HCA
HCCA International
HCP MOB
Healthgrades
HealthStream
HealthTeacher
Healthways
Heritage Group
Hospice Compassus
Huguley Consulting
The Human Capital Group
Humana

Indicates new member. This information is current for Council membership year July 1, 2015 – June 30, 2016.
IASIS Healthcare
IBM
IMI Health
Impact Advisors
Informatics Corporation of America
InfoWorks
Ingenious Med
InspireHealth
Intel Corporation
Interior Design Services (IDS)
Intermedix
Jackson Thornton
Jarrard Phillips Cate & Hancock
Jefferies
JLL
Jumpstart Foundry
Katcher Strategic Communications
Kindred Healthcare
KPMG
Kraft Healthcare Consulting
L.E.K. Consulting
Laura Campbell & Associates
LBMC
Lellyett & Rogers Company
LifePoint Health
Lincor Solutions
Lipscomb University
The Little Clinic
Lovell Communications
M’Modal
Marsh | Mercer | Oliver Wyman
Martin Ventures
Marwood Group
Maynard Cooper & Gale
McKesson Corporation
MP&F Public Relations
MEDarchon
MedEquities Realty Trust
MEDHOST
Medical Properties Trust
MedicalGPS
Meharry Medical College
Metalmark Capital
Middle Tennessee School of Anesthesia
Middle Tennessee State University
Modern Healthcare
Morgan Stanley
MUFG Union Bank
MyHealthDirect
myNEXUS
Narus Health
Nashville Area Chamber of Commerce
Nashville General Hospital
Nashville Technology Council
National Distribution & Contracting
National Health Investors
National HealthCare Corporation
Navigant
naviHealth
NextGxDx
Noro-Moseley Partners
North Highland Company
OGA
Onlife Health
Outpatient Imaging Affiliates
Paradigm Group
Parallon Business Solutions
PatientFocus
Pay-Plus Solutions
Petra Capital Partners
PharmMD
PhyMed Healthcare Group
PICA
Pneumatic Compression Technologies
Ponder & Co.
Post-n-Track
Premise Health
Press Ganey
Pritzker Group
ProjX
Prologics
Psychiatric Medical Care and Senior Life Solutions
PwC
PYA
Quorum Health
Raymond James & Associates
RBC Capital Markets
RCCH Healthcare Partners
Regions Bank
Remar
Renasant Bank
ReviveHealth
RIYO International
SA Ignite, Inc.
Saint Thomas Health
Sano Informed Prescribing
Santé Ventures
Sarah Cannon Research Institute
ServisFirst Bank
Sherrard & Roe
Siemens Healthcare
Siloam Family Health Center
Sitel
SpecialtyCare
Spectrum Health Partners
Splash Box Marketing
The SSI Group
Standard & Poor’s
STAT Solutions
Stephens
Stratasan
SunTrust Banks | SunTrust Robinson Humphrey
Surgery Partners
SVMIC
Tata Consultancy Services
TEAMHealth
Tenet Healthcare
Tennessee Medical Association
Trauger & Tuke
Trevecca Nazarene University
Trinisys
TriZetto
TruStar Response
U.S. Renal Care
UBS Financial Services
UnitedHealth Group
Vanderbilt Owen Graduate School of Management
Vanderbilt University Medical Center
Virsys 12
Vivere
W Squared
Waller
Wells Fargo
Western Kentucky University
Wheelhouse
Williamson Medical Center
Willis Towers Watson
WoodRidge Behavioral Care
Ziegler Investment Banking
Zycron
ABOUT THE COUNCIL

The Nashville Health Care Council is a premier association of health care industry leaders working together to further establish Nashville’s position as the nation’s health care industry capital. Supported by nearly 300 corporate members operating across the globe, the Council serves as a trusted source for information on trends that influence the health care industry. The organization provides members with one-of-a-kind networking opportunities and access to Nashville’s elite health care business community.

Celebrating 20 Years of Collaboration, Innovation and Entrepreneurship

The Council celebrated its 20th anniversary year by reflecting on the legacy of Nashville health care, recognizing the impact and success of the Council and its members, and looking ahead to opportunities on the horizon that will enable this dynamic health care community to grow and improve patient care around the world.

NASHVILLE HEALTH CARE COUNCIL
2015–2016 BY THE NUMBERS

37 NEW MEMBER COMPANIES
270 CORPORATE MEMBERS
60+ EVENTS
7,500 TOTAL EVENT ATTENDEES
HEALTH CARE INDUSTRY TIMELINE

How did Nashville grow into the nation’s health care capital in less than 50 years? The Council’s recently launched interactive timeline shows major milestones in Nashville’s unique health care story. Visit http://healthcarecouncil.com/timeline to learn more.

- 1968: Hospital Corporation of America (HCA) is founded.
- 1968: Hospital Affiliates International is founded.
- 1970: General Care Corp. goes public.
- 1970: National HealthCare Corp. is founded.
- 1970: Vanderbilt’s Children’s Regional Medical Center opens.

20TH ANNIVERSARY RECEPTION

More than 500 Council members honored the end of the anniversary year with a celebration at the Country Music Hall of Fame.

Council leaders and friends shared video comments on the Council’s impact on the city, the industry and the nation.

Jack O. Bovender Jr.
Former Chairman and CEO, HCA
Former Chairman, Nashville Health Care Council Board
ABOUT THE INDUSTRY

Home to a dynamic community of 400 health care companies, Nashville is a one-of-a-kind center of innovation. With a rich tradition of entrepreneurship and executive talent, Nashville has shaped the nation’s health care landscape over the past five decades and continues to improve the delivery of patient care across the globe.

DIVERSITY

Not only a well-known center of hospital management, Nashville is also home to leading companies in a diverse range of sectors, including ambulatory and outpatient surgery, long-term care, behavioral health, population health, academic research, and health information technology.

ECONOMIC IMPACT

In 2015, the Council released an economic impact study, completed in partnership with the Business and Economic Research Center at Middle Tennessee State University, to examine Nashville’s health care industry and its impact on the regional and national economy. The report showed significant growth in terms of the financial scope and geographic reach of Nashville’s health care industry over the past five years.
The Nashville health care industry has a $38.8 billion impact on the local economy.

The health care industry is Nashville’s largest employer, accounting for 250,000 total jobs locally.

Eighteen publicly traded health care companies are headquartered in Nashville, with a combined employment of 500,000 and $73 billion in revenues globally.

Council member companies employ more than 628,000 people globally, earning $144 billion in total revenues.

Nearly 400 health care companies have operations in Nashville.

95 percent of Council members say that having a headquarters in Nashville is important for their company’s performance.

The Council’s signature Health Care Industry Family Tree poster visually represents the entrepreneurial growth in Nashville’s diverse health care industry, beginning with the founding of HCA in 1968. Additionally, each Council member is showcased on the Family Tree, solidifying its position in Nashville’s exceptional health care community.
The health care industry is constantly evolving. Throughout the year, Council members are exposed to the most influential thought leaders in the world of health care, through in-depth discussions on the latest trends and innovations driving the industry.

**OCCUPPORTUNITIES AND CHALLENGES IN PAYER CONSOLIDATION**

*Heather Howard*, lecturer, Princeton University Woodrow Wilson School of Public Policy, and director, Robert Wood Johnson Foundation State Health Reform Assistance Network, moderated an in-depth discussion about consolidation trends with panelists *Mark Ganz*, president and CEO, Cambia Health Solutions; *Mindy Hatton*, senior vice president and general counsel, American Hospital Association; and *Marilyn Tavenner*, president and CEO, America’s Health Insurance Plans.

**RETAIL MEDICINE AND CONSUMERISM**

*Dr. Troyen Brennan*, executive vice president and CMO, CVS Health, discussed the company’s health care strategy with moderator *Donato Tramuto*, CEO, Healthways.

“This is a time of tremendous change for the health care industry. Health plans are working in collaboration with other key stakeholders across the health system to innovate, lower costs and increase the quality of care for patients.”

– Marilyn Tavenner, president and CEO, America’s Health Insurance Plans

“Shifts within the health care system have presented us with unique opportunities to become a partner in wellness and help customers on their path to better health.”

– Dr. Troyen Brennan, executive vice president and CMO, CVS Health

“This is a time of tremendous change for the health care industry. Health plans are working in collaboration with other key stakeholders across the health system to innovate, lower costs and increase the quality of care for patients.”

– Marilyn Tavenner, president and CEO, America’s Health Insurance Plans
EMPLOYER-DRIVEN CHANGES TO THE HEALTH CARE MARKET

In a conversation with Senator Bill Frist, M.D., Robert Galvin, M.D., CEO, Equity Healthcare, and operating partner, Blackstone Group, explored how employers have turned to new benefit designs to control costs, leading their employees to act more like consumers in their choices.

“Employers are powerful. They look for value for their dollar now more than ever, which is why the industry must push toward value-based payment models.”

– Robert Galvin, M.D., CEO, Equity Healthcare

FOCUS ON INTEROPERABILITY

Zane Burke, president, Cerner, joined Mike Schatzlein, M.D., senior vice president and group ministry operating executive, Ascension Health, in a conversation about interoperability, moderated by Ed Cantwell, executive director, Center for Medical Interoperability. According to the Center for Medical Interoperability, achieving medical interoperability could save the U.S. health care system as much as $30 billion a year by reducing mistakes and inefficiencies.

“A clear picture is starting to take shape in the market: Either you’re going to be open and interoperable, or you’ll be obsolete.”

– Zane Burke, president, Cerner

SHAPING THE NEW CONTINUUM OF PATIENT CARE

As incentives within the industry shift, new models are emerging to better meet the needs of patients as they navigate the health care system. Michael Burcham, founder and CEO, Narus Health; Paul Kusserow, president and CEO, Amedisys; Travis Messina, CEO, Contessa Health; and Wright Pinson, M.D., CEO, Vanderbilt Health System and deputy CEO/senior associate dean for clinical affairs, Vanderbilt University Medical Center gathered for a discussion moderated by David Gruber, M.D., managing director and director of research, Alvarez & Marsal Health Care Industry Group.
FINANCE

Council finance programs arm members with vital information necessary to make well-informed decisions that promote continued business growth, investment in innovation and high-quality patient care.

DEVELOPING HEALTH CARE VENTURES: INVESTOR AND ENTREPRENEUR COLLABORATIONS

In partnership with Nashville Capital Network, the Council presented a panel featuring investor/entrepreneur pairs in high-growth health care companies, shedding light on what makes successful partnerships in rapidly changing ventures.

The discussion featured Curt Thorne, former president and CEO, MedSolutions; with Walker Poole, partner, Ridgemont Equity Partners; and Bill Southwick, CEO, QualDerm, and former CEO, The Rehab Documentation Company; with Gene Fleming, chairman, QualDerm, and former executive chairman, The Rehab Documentation Company. The discussion was moderated by Nancy Everitt, president and CEO, HEOPS.

WALL STREET’S VIEW ON PROSPECTS FOR THE HEALTH CARE INDUSTRY

More than 600 health care executives gathered in Nashville to hear top investment analysts discuss 2016 predictions for the health care industry at the Council’s signature panel. The analysts identified behavioral health, post-acute care and ambulatory surgery centers as top sectors for growth in 2016.

“As more CMS incentives are put in place, we’re seeing volumes shift to home-based care and an increased pressure on skilled nursing facilities. At the end of the day, I think home health will see the biggest increase in volumes. We’re bullish on home health.”

- Brian Tanquilut, senior vice president, health care services equity research, Jefferies & Company.
FINANCING THE DEAL

Members heard firsthand perspectives from financial experts on the state of the market, M&A activity, and the outlook for funding the growth of Nashville’s $73 billion health care industry. Topics central to the discussion were recent M&A activity, joint ventures and other developing partnerships, which remain a focus as hospitals and health systems face increasing pressure to reduce costs, demonstrate value, and improve patient engagement and experience.

The panel was moderated by Tom Wylly, senior partner, Brentwood Capital Advisors, and included Steven Eaton, managing director, EDG Partners; Anna Haghgooie, managing director, health care, Sandbox Industries; Toby King, managing director, global health care group, Citi Corporate and Investment Banking; and Mohamad H. Makhzoumi, partner and head of health care services, New Enterprise Associates.

“It is an exciting time to be in health care, as the fear of not changing has finally eclipsed the fear of change.”

– Anna Haghgooie, managing director, health care, Sandbox Industries
BUILDING RELATIONSHIPS

Through small-group opportunities, Council members are exposed to high-level guest speakers in an intimate, candid environment, allowing them to make important connections and share ideas that will drive their businesses and the industry forward.

EXCLUSIVE GATHERINGS

This year, featured guest speakers for executive dinners included, among others:

- **Robert Musselewhite**, Chairman and CEO, The Advisory Board Company
- **Mark Ganz**, President and CEO, Cambia Health Solutions
- **Herb Fritch**, President, Cigna-HealthSpring
- **Stuart Clark**, CEO, Premise Health
- **Karen DeSalvo, M.D.**, Acting Assistant Secretary for Health, U.S. Department of Health and Human Services and Former National Coordinator for Health Information Technology
- **Nick Webb**, Business Futurist and Author, “The Innovation Playbook”
- **David Blumenthal, M.D.**, President, The Commonwealth Fund
- **Marty Paslick**, Senior Vice President and CIO, HCA
- **Shiva Kumar**, Vice President and Chief Strategy Officer, IBM’s Watson Health
- **Charlie Martin**, Founder and Chairman, Martin Ventures

Fellows Retreat in Sewanee, Tenn.
INTERNATIONAL OPPORTUNITIES

The Council builds strong relationships across the national and international health care community.

In 2015, the Council hosted 30 members on a mission to Cuba. At a time of dramatic political and economic change, the group was given a firsthand view of the Cuban health care system. Despite extremely limited resources, Cuba has gained a well-regarded reputation for the health of its people and its well-trained clinical workforce. With guaranteed access to care for all and a system focused on community-based, preventive medicine, Cubans have one of the highest life expectancy rates and lowest infant mortality rates in the Americas despite an environment of economic austerity.

In addition to outbound trips, the Council regularly hosts international dignitaries and groups, offering them the opportunity to network with Nashville’s health care community. Notably, the Council welcomed H.E. Anne Anderson, ambassador of Ireland to the United States of America, for a discussion on cross-country collaboration in the areas of health care tech and research.
An initiative of the Council to foster Nashville’s next generation of health care leaders, Leadership Health Care provides its members with exclusive educational programs and networking opportunities. With membership of more than 900 up-and-coming health care industry professionals from more than 300 companies, LHC is the foremost organization for emerging leaders in the field.

FUNDAMENTALS SERIES AND EXECUTIVE BRIEFINGS

LHC organizes events throughout the year to educate members about current health care issues and trends. Some of the nation’s leading health care influencers offer insights through LHC programs.

In 2016, LHC welcomed Milton Johnson, chairman and CEO, HCA; and Robert Musslewhite, chairman and CEO, The Advisory Board Company, for executive briefings.

Fundamentals Series programs introduce members to key industry-related topics, including predictive analytics, telehealth, the patient experience and corporate sustainability.
INDUSTRY TOURS AND RECEPTIONS

Opportunities for hands-on learning and networking are offered through LHC membership. This year, members toured Mercy Community Healthcare and Faith Family Medical Center, and had the opportunity to connect with peers at networking events in the winter and summer.

D.C. DELEGATION

In the midst of a contentious presidential primary season, a delegation of more than 100 LHC members visited the nation’s capital to get an inside look at the state of health care policy. LHC made its 14th annual trip to Washington, D.C., in March to hear from top officials about the latest health care developments “inside the Beltway” and around the country that impact Nashville’s $73 billion health care industry. The delegation featured discussions with members of Congress, Administration officials and national thought leaders.

LHC AWARDS

2015 LHC award winners included Health Care Emerging Leader of the Year Baxter Lee, CFO at Entrada; Ambassador of the Year Wes Pass, vice president of Bank of America Merrill Lynch’s national for-profit health care group; and Supporting Organization of the Year Bradley Arant Boult Cummings.
In 2016, the Council Fellows initiative brought together a select group of 30 top-level industry executives in a collaborative environment to clearly define health care’s greatest challenges and explore innovative solutions. The class, co-directed by former U.S. Senate Majority Leader Bill Frist, M.D., and Vanderbilt Owen Graduate School of Management Professor Larry Van Horn, offers a nationally unique curriculum, focused on business strategies, creating value, driving industry growth and effecting change, on both local and national levels.

**COUNCIL FELLOWS CLASS OF 2016**

- **Tim Bewley**, Senior Vice President, Pinnacle Financial Partners
- **Hamilton Bowman**, COO, EnableComp
- **Barbara Brennan**, COO and Chief Nursing Officer, Alive Hospice
- **Denise Burke**, Partner, Waller
- **Chip Chambers, M.D.**, Senior Medical Director, Cigna-HealthSpring
- **Sam Chang, M.D.**, Professor of Urologic Surgery, Vanderbilt University Medical Center
- **Mike Coggin**, CFO, LifePoint Health
- **Jana Dreyzehner, M.D.**, Behavioral Health Medical Director, Amerigroup TN
- **Mike Duffy**, President, Hospital Solutions and Global Supply Chain, Cardinal Health
- **Aaron Gani**, Enterprise Vice President - Innovation, Humana
- **Vic Gatto**, CEO, Jumpstart Foundry
- **Aron Goldfeld**, Vice President, Advocacy and Regulatory Affairs, TeamHealth
- **Tammy Hawes**, CEO and Founder, Virsys12
- **Shannon Hooper**, Senior Vice President and Practice Leader, ReviveHealth
- **Eric Keen**, General Partner, Council Capital
- **Daniel Lieber**, Senior Vice President, Change Healthcare
- **Brian Marger**, COO, TriStar Centennial Medical Center
- **Ricardo Martinez, M.D.**, Chief Medical Officer, Adeptus Health
- **John McClellan**, President – Operations, Division 4, Community Health Systems
- **Michele Molden**, Senior Vice President and Partner, The Advisory Board Company
- **Neal Patel, M.D.**, Chief Medical Informatics Officer, Vanderbilt University Medical Center
- **Amy Rock**, Vice President, Clinical Development and Regulatory Affairs, Altor BioScience Corp.
- **Matthew Russell**, Chief Technology Officer, Digital Reasoning
- **Dexter Samuels, Ph.D.**, Senior Vice President and Executive Director, Robert Wood Johnson Foundation for Health Policy, Meharry Medical College
- **Mark Thompson**, Principal, Mercer
- **Mike Uchrin**, CEO, Health Choice (IASIS Healthcare)
- **Marc Watkins, M.D.**, Chief Medical Officer, The Little Clinic
- **Morgan Wills, M.D.**, President and CEO, Siloam Family Health Center
- **Dakasha Winton**, Director, Associate General Counsel State Government Relations, BlueCross BlueShield of Tennessee
- **Chris Wyatt**, Senior Vice President and Controller, HCA
“Being a part of the Fellows program offered me the opportunity to spend highly productive and inspiring time with passionate leaders who are helping shape the future of health care.”

- Tammy Hawes, CEO and Founder, Virsys12

“As a Fellow, I engaged in frank, constructive conversations with the nation’s brightest health care leaders. This unique setting allowed us to elevate the dialogue to the level it needs to be to face the issues of our industry.”

- Neal Patel, M.D., Chief Medical Informatics Officer, Vanderbilt University Medical Center

DISCUSSION THEMES
CONSUMER ISSUES
EMERGING TECHNOLOGY
NEW DELIVERY MODELS
POLICY REFORM
INTERNATIONAL PERSPECTIVES

THE 2016 FELLOWS
FACULTY INCLUDED, AMONG OTHERS:

Governor Phil Bredesen
Troyen Brennan, M.D., Chief Medical Officer, CVS Health
Zane Burke, President, Cerner Corp.
David Cordani, CEO, Cigna
Rushika Fernandopulle, M.D., Co-founder and CEO, Iora Health
Robert Galvin, M.D., CEO, Equity Healthcare
Roger Holstein, Former CEO, Healthgrades
Mark Johnston, Director of Global Business Development, Amazon Web Services
Shiva Kumar, Vice President and Chief Strategy Officer, Watson Health at IBM
Charlie Martin, Founder and Chairman, Martin Ventures
Travis Messina, CEO, Contessa Health
Michael Neeb, President and CEO, HCA International
Devi Shetty, M.D., Founder, Narayana Health
Dexter Shurney, M.D., Chief Medical Director and Executive Director, Global Health and Wellness Benefits, Cummins, Inc.
Council Fellows has an enduring impact on its graduates, and the alumni program ensures that members continue the momentum of innovation and collaboration long after their graduation. Each graduating class joins a distinguished group of alumni already applying their Fellows experience in the field.

Fellows creates an influential, diverse and active network through different sectors of the industry and all types of organizations. In addition to ongoing discussions and information sharing, throughout the year, Fellows graduates take advantage of roundtable discussions with nationally known health care visionaries, speaking and high-level networking opportunities, international delegations, and much more.

“With this network of support, no challenge seems insurmountable.”

- Saurabh Sinha, CEO, emids
“Fellows provided real-world, candid conversations with industry leaders that have greatly benefited my organization during a time of continuous disruption in our nation’s health care delivery system.”

– Shawn Morris, COO, Cigna-HealthSpring
2015–2016 NASHVILLE HEALTH CARE COUNCIL
BOARD OF DIRECTORS

William Gracey
(Chairman)
Former President and CEO
BlueCross BlueShield of Tennessee

C. Wright Pinson, M.D.
(Vice Chairman)
Deputy Vice Chancellor, Health Affairs and
CEO, Vanderbilt Health System

Bill Anderson
Chairman and CEO
MEDHOST

David L. Black, Ph.D.
CEO and Founder
Aegis Sciences Corporation

Sara Butler
Vice President, Architecture
Goodwyn Mills Cawood

William F. Carpenter III
(Immediate Past Chairman)
Chairman and CEO
LifePoint Health

Bob Crutchfield
General Partner
Harbert Venture Partners

Neil de Crescenzo
President and CEO
Change Healthcare

John A. Deane
President, Advisory Board Consulting and
Management
A Division of The Advisory Board Company

The Honorable William H. Frist, M.D.
Partner
Cressey & Company

Herb Fritch
President
Cigna-HealthSpring

Samuel N. Hazen
COO
HCA

Joey A. Jacobs
Chairman and CEO
Acadia Healthcare

Debbie James
President and CEO
Vivere

M. Eric Johnson
Dean
Vanderbilt University’s Owen
Graduate School of Management

R. Milton Johnson
Chairman and CEO
HCA

Rita Johnson-Mills
President and CEO
UnitedHealthcare Community
Plan of Tennessee

Julie Watson Lampley
Partner
Butler | Snow

Scott Mackenzie
CEO
M*Modal

Lynn Massingale, M.D.
Executive Chairman
TEAMHealth

Anna-Gene O’Neal
President and CEO
Alive Hospice

Ron Samuels
Chairman and CEO
Avenue Bank

Brian Sanderson
National Managing Partner – Health Care
Crowe Horwath

Mike Schatzlein, M.D.
Senior Vice President, Ascension Health/Group
Ministry Operating Executive
Ascension Health

Benson Sloan
Director, Corporate Development
MEDHOST

T. Andrew Smith
CEO
Brookdale Senior Living

Dee Anna Smith
CEO
Sarah Cannon Research Institute

Wayne T. Smith
Chairman and CEO
Community Health Systems

Carl Whitmer
President and CEO
IASIS Healthcare
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COUNCIL EVENT SPONSORS

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