



NASHVILLE
HEALTH CARE
COUNCIL

2020 2021

ANNUAL REPORT

PURPOSE STATEMENT

To inspire global collaboration to improve health care by serving as a catalyst for leadership and innovation.



**Robert (Bobby)
A. Frist, Jr.**

*Chairman, Nashville
Health Care Council*

*Co-founder, CEO and
Chairman
HealthStream*

“The historical significance of the 2020-2021 fiscal year will be unmatched for quite some time. This period not only marks the Nashville Health Care Council's 25th anniversary, but is also a milestone year for the evolution of our industry and the world. As the Council Board Chair, I have witnessed exemplary collaboration on challenges beyond the bounds of membership.

I am excited about what lies ahead for the Council as the organization continues to spur dialog, exchange real-world solutions and ideas, grow leaders, and advance innovation.”

2020-2021 BOARD OF DIRECTORS

Robert (Bobby) A. Frist, Jr.
(Chairman)
Co-founder, CEO and Chairman
HealthStream

Tim Adams
President and CEO
Ascension Saint Thomas Health

Lucinda (Cindy) M. Baier
President and CEO
Brookdale Senior Living

Jeffrey R. (Jeff) Balser, M.D.
President and CEO
Vanderbilt University
Medical Center
Dean, Vanderbilt University
School of Medicine

Michael Burcham
Executive Partner Shore
Capital Partners

Ashby Burks
Shareholder
Baker, Donelson, Bearman,
Caldwell & Berkowitz, PC

Stuart (Stu) Clark
CEO
Premise Health

Neil de Crescenzo
President and CEO
Change Healthcare

David Dill (Vice Chair)
President and CEO
LifePoint Health

Stephen F. Flatt
CEO
National HealthCare
Corporation

Terry Hardesty
Managing Partner-Nashville
Deloitte and Touche, LLP

Sam Hazen
President and CEO
HCA Healthcare

Tim Hingtgen
President and COO
Community Health Systems

A.J. Kazimi
CEO
Cumberland Pharmaceuticals

Jordan Kendig
(LHC Board Chair)
Director of Operations,
Leadership Institute
HCA Healthcare

Paul Kusserow
Chairman and CEO
Amedisys

Scott Mertie
President
Kraft Healthcare Consulting, LLC

William Mkanta
Professor and Head of Department
Western Kentucky University

Bruce Moore
President-Operations and
Service Lines Group
HCA Healthcare

Leif M. Murphy
President and CEO
TeamHealth

Debra (Debbie) Osteen
CEO
Acadia Healthcare

Keith Payet
CEO
UnitedHealthcare Community
Plan of TN and KY

Rosemary Plorin
President and CEO
Lovell Communications

Chris Rogers
Managing Director, Healthcare
Investment Banking
Ziegler

Allison Scripps
(Fellows class 2020)
Director of Operations,
QualityCare Partnership
BlueCross BlueShield of Tennessee

Mark Seitz
President and CEO
National Distribution
& Contracting, Inc.

Saurabh Sinha
CEO and Founder
emids

Dee Anna Smith
CEO
Sarah Cannon

THE NHCC FAMILY TREE

CONTINUES TO GROW

Members of Project Healthcare

Advantage Care EMS
 AireHealth
 Ariel Precision Medicine
 Autism Possible
 Canopy Innovations
 Caring Wire
 CPR Wrap
 Darvis
 Dendrite Health
 EunoChains
 Exclusive Surgeries Solutions
 FlexWise Health
 Flisk
 GreenLight Medical
 Health Centrix/Prevvy
 HealthCorum
 Heugenis
 I Heart Care
 InovCares
 Leda Health
 Lineus Medical
 Major Care
 Nashville Nutrition Partners
 Noxsano
 OMNY
 Plum Flower Software
 Qardian Lab
 RediPay
 Rehabmaker Corporation
 Suquino
 VeritasAI
 ViaSana
 Yumlish
 ZeaMed Healthcare Services

*See page 15 for more information on Project Healthcare.

3-D Technology Group
 86Borders
 Acadia Healthcare
 Accenture
 AdhereHealth
 Advocatia
 Aegis Sciences Corporation
 Aligned Imaging Solutions
 Alive Hospice
 Alvarez & Marsal
 Alzheimer's Association
 Amedisys
 American Addiction Centers
 American Health Partners
 American Hospital Association
 American Physician Partners
 Amerigroup Tennessee
 Ancore Health
 Ankura Consulting Group
 Aon
 Apex Health Solutions
 Apollo Global Management
 Applied Health Analytics
 AQuity (formerly M*Modal Services)
 Ardent Health Services
 Ascension Saint Thomas
 athenahealth
August Bioservices
 Availity
 Avelead
 Avondale Partners
 Axial Healthcare
 Aya Healthcare
 Bailey Southwell & Co.
 Baker Donelson
 Ballad Health
 Bank of America
 Barclays Capital
 Bass, Berry & Sims
 BDO USA
 BehaVR
 Belmont University

Berkeley Research Group
 Blue Health Intelligence
 BlueCross BlueShield of Tennessee
 BMO Capital Markets
 Bone and Joint Institute of Tennessee
 Bradley
 Brentwood Capital Advisors
 Brigham and Women's Hospital Digital Innovation Hub
 Brookdale Senior Living
 Brown Brothers Harriman & Co.
 Buffkin / Baker
 Burr & Forman
 Cadence Bank
 Cain Brothers & Company
 Canaccord Genuity
 Capiro
 Capital Alignment Partners
 Capital One Healthcare
 CapStar Bank
CareMoat Inc.
 CarePayment
 Carr Riggs & Ingram
 Center for Disease Control and Prevention
 Centerstone
 Cerner Corporation
 Change Healthcare
 Cherry Bekaert
 Cigna-HealthSpring
 Citizens Bank
CLA
 CleanSlate Centers
 Clearwater
 Clover Health
 Cognizant
 Community Health Systems
 Compassus
Complete Health Partners
 Concert Genetics

Consonance Capital Partners
 Contessa
 Council Capital
 Courage Capital Management
 Covenant Health
 Covenant Physician Partners
 Cranial Technologies
 Cressey & Company
 Critical Insight
 Crosslin Healthcare
 Crowe
 Cumberland Pharmaceuticals
 Currie Medical Specialties
 DaVita
 Decode Health
 Deloitte
DevDigital
 DHG Healthcare
 Digital Reasoning
 Diversicare Healthcare Services
 DVL Seigenthaler
 e+CancerCare
 Earl Swenson Associates
 Echo Health Ventures
 Elevation Search Solutions
 emids
 EnableComp
 endavis
 Envision Healthcare
 Epstein Becker Green
 EspriGas
 ETSU College of Public Health
 eviCore Healthcare
 EvidenceCare
 Experian Health
 EY
 Fast Pace Health
 Fifth Third Bank
 Find Great People
 First Horizon
 FirstBank
 ForeFront Telecare

Indicates new member. This information is current for Council membership for year July 1, 2020 – June 30, 2021.

Frist Cressey Ventures
FTI Consulting Health Solutions
Gallagher
GE Healthcare
GoCheck Kids

Google

Could Turner Group
Graham Healthcare Capital
Greater Nashville Technology
Council
Gresham Smith
Harbert Management
Corporation
Harpeth Capital
Harrod Healthcare Real Estate
Harrow Health
Haslam College of Business,
The University of Tennessee
HCA Healthcare
Healthcare Management
Partners
Healthpeak Medical
Office Properties
HealthStream
Heritage Group
Huguley Consulting
Humana
Huntington National Bank

Independent Home Care Alliance

IMAC Holdings
Initium Health

Innovaccer

Interlace Health
IVX Health
J.P. Morgan
Jarrard Phillips Cate & Hancock
JLL
Jumpstart Foundry

K&L Gates

Kindred Healthcare
KPMG
Kraft Healthcare Consulting
Kroger Health
LabCorp
Laura Campbell & Associates
LBMC

LHC Group

Life Science Tennessee
LifeConnect Health
LifePoint Health

Lipscomb University
Lirio
Lockton
Lovell Communications
Ludi

Magellan Health

Marsh | Mercer | Oliver Wyman
Martin Ventures
Marwood Group

MDsave

MedChat
MEDHOST
Medical Facilities Corporation
Medical Properties Trust
Medix
Meharry Medical College

Metaphy Health

Mobile Mentor
Modern Healthcare

Monogram Health

Morrison Healthcare

MP&F Strategic
Communications
MTSU Jones College
of Business
Narus Health
Nashville Area Chamber
of Commerce
Nashville Capital Network
Nashville Entrepreneur Center
Nashville General Hospital
National Distribution
and Contracting
National Health Investors
National HealthCare
Corporation
naviHealth
Nelson Mullins
Newport Academy
Noro-Moseley Partners
North Highland Company
Nuecura Partners
Office Resources, Inc.
OGA
Olive
Onlife Health
OnSoble
Optum
OrboGraph
Outpatient Imaging Affiliates
PatientFocus

Permobil

Petra Capital Partners
Phreesia
PhyMed Healthcare Group
Physicians Realty Trust
PICA
Pinnacle Financial Partners

Playing Forward

PNC Bank
Polsinelli
Ponder & Co.
Premise Health
Press Ganey Associates
Preverity
Privia Health
Prologics Healthcare
Psych Hub
Psychiatric Medical Care
PwC
PYA

QTC Management

Quorum Health
Radiology Partners
Raymond James & Associates
RBC Capital Markets
Real Time Neuromonitoring
Associates

Recover-Health

Regions Bank
Remar Technologies Group
Renasant Bank
ReviveHealth
RevSpring
RLDatix

Row Associates

RSM
Saint Francis Healthcare
Salesforce
Salus
Sante Ventures
Sarah Cannon

Schlacter Consulting

Select Medical
Sharecare
Shearwater Health
Sherrard Roe Voigt & Harbison
Shore Capital Partners
Siemens Healthineers
Siloam Health
Simbiote Development

Simplify ASC
SmileDirectClub
SpecialtyCare
Spectrum Health Partners
Spero Health
Staffing as a Mission
Starr Investment Holdings
Stratason
Stroudwater Associates
SunTrust Banks | SunTrust
Robinson Humphrey
Surgery Partners
Synergasia Health Technologies
T.J. Martell Foundation
TATA Consultancy Services
TEAMHealth
Tend
Tennessee Department
of Health
Tennessee Hospital Association
Tennessee Medical Association
Tennessee Oncology
Tennessee Tech University
The Concinnity Company
The Disruption Lab
The Viability Company
Thyme Care
Tivity Health
Trevecca Nazarene University
Trilliant Health
TruStar Marketing
TwelveStone Health Partners
UBS Financial Services
UnitedHealth Group
Urgent Care Group
Ursa Health
Vaco
Vanderbilt Owen Graduate
School of Management
Vanderbilt University
Medical Center
Virsys12
VMG Health
Waller
Wells Fargo Healthcare Group
Western Kentucky University
Williamson Medical Center
Willis Towers Watson
Windrose Health Investors
Workday
Ziegler Investment Banking



Hayley Hovious

*President, Nashville
Health Care Council*

“Over the past year, the Nashville Health Care Council Board, our member organizations and our staff have been focused on the **greatest challenges** facing the U.S. health care system - the COVID-19 pandemic and health inequity. It has been a daily privilege to witness the shared responsibility and commitment with which our health care community came together to address these challenges and take steps toward a more equitable health care system.

We have a long road ahead, but the actions of this landmark, 25th anniversary year have forever changed the Council, Council Fellows and Leadership Health Care for the better. I’m excited to continue this commitment to change in the years ahead.”

FROM THE PRESIDENT

2020-2021

BY THE NUMBERS

343

**MEMBER
ORGANIZATIONS**

22

**NEW MEMBER
ORGANIZATIONS**

120+

SPEAKERS FEATURED

110

EVENTS

9,500+

TOTAL EVENT ATTENDEES

ABOUT THE INDUSTRY

Nashville is a one-of-a-kind center of leadership, innovation and health care services. With a rich tradition of entrepreneurship and executive talent, Nashville has shaped the nation's health care landscape over the past five decades and continues to improve the delivery of patient care across the globe. Today, Nashville's leaders are working to create the solutions needed to revolutionize health care for everyone.

The city is home to more than

900 **COMPANIES
WORKING IN
HEALTH CARE**

Headquarters to

18 **PUBLICLY TRADED
HEALTH CARE COMPANIES**

Nashville's diverse ecosystem includes world leaders in:



**Hospital
Management**



**Ambulatory
and Outpatient
Surgery**



**Long-Term
Care**



**Behavioral
Health**



**Population
Health**



**Academic
Research**

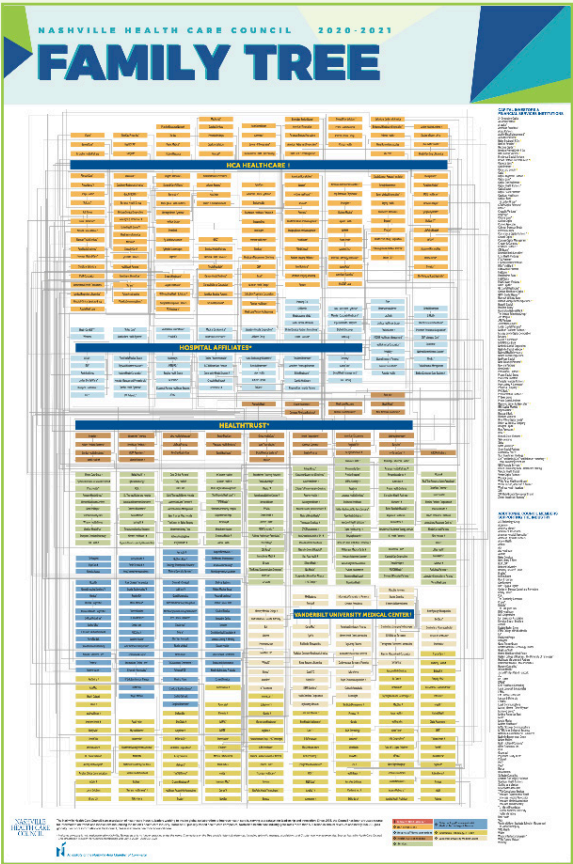
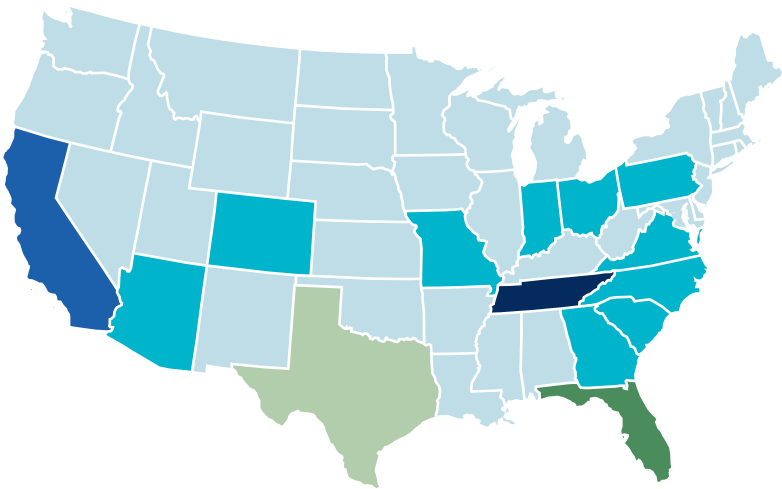


**Health Information
Technology**

Nashville-Based Health Care Firms Have Facilities in all 50 States

NUMBER OF FACILITIES OPERATED BY STATE

- 1-75
- 75-150
- 151-300 California
- 301-350 Texas
- 351-581 Florida
- 582 Tennessee



Local Impact

The Nashville health care industry contributes an overall economic benefit of **\$66.8 billion** and more than **328,000 jobs** to the local economy annually.



International Influence

Globally, Nashville's health care industry generates more than **\$95 billion** in revenue and nearly **500,000 jobs**.

The Family Tree

The Council's signature *Health Care Industry Family Tree* visually represents the entrepreneurial growth in Nashville's diverse health care industry, beginning with the founding of HCA in 1968. Additionally, each Council member is showcased on the Family Tree, solidifying its position in Nashville's exceptional health care ecosystem.



LEADERSHIP AND INNOVATION

The Council provides its members access to [insights](#) from the industry's most influential thought leaders. This year required forward thinking, fast-paced innovation and implementation. Hearing from those who are doing it at scale under the immense pressure of the pandemic was invaluable.

INSIGHT



“2020 has been a very different year. We reinvented our business model overnight and had to do so when the stakes were very high – literally life and death – because of the age of our residents.”

– CINDY BAIER

National Thought Leaders

Rob Allen

COO and Senior Vice President,
Intermountain Healthcare

Lucinda “Cindy” Baier

President and CEO, Brookdale
Senior Living

Jeffrey Balser, M.D., Ph.D.

President and CEO,
Vanderbilt University
Medical Center

Karen DeSalvo, M.D.

Chief Health Officer, Google

Senator Bill Frist, M.D.

Frist, Cressey Ventures

Sam Hazen

CEO, HCA Healthcare

Jason Moore

CEO, Stratasan

Sandra Morgan

Senior Vice President of
Provider Relations,
HCA Healthcare

Julie Murchinson

Partner,
Transformation Capital

Mike Schlosser, M.D.

Senior Vice President,
Care Transformation
and Innovation, HCA
Healthcare

Rasu B. Shrestha

Executive Vice President,
Chief Strategy and
Transformation Officer,
Atrium Health

Saurabh Sinha

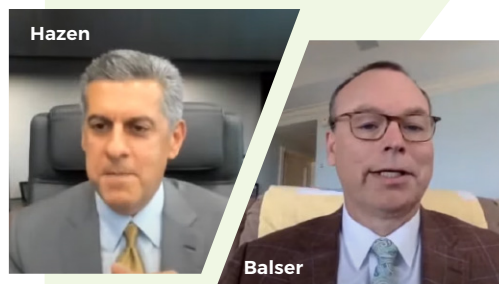
CEO, emids

David Wasserman

Editor and Senior
Election Analyst,
The Cook Political Report

Nashville to the Nation: Scaling the Health Care Industry

The Council presented a discussion with top executives from some of the nation's largest health care organizations that are based in Nashville. The panelists discussed the importance of innovation and partnership, leadership during the COVID-19 pandemic and more.





FINANCE

Council finance programs equip members with the crucial information needed to make well-informed business decisions that promote continued business growth, investment in innovation, and high-quality patient care. This past year, the Council virtually convened members with leading finance executives from across the country, who provided their **perspectives** on the state of the market and the outlook of the health care industry at various moments throughout the year.

PERSPEC

“We’ve seen an enormous increase in deal volume this year, and the speed of the deal process has changed dramatically in just the last six months. Companies are coming to market and expecting to receive term sheets in less than two weeks and as investors, we need to find ways to adjust to these new expectations.”

— LAUREN BRUEGGEN



Finance Experts

Lauren Brueggen

Partner, Heritage Group

Devin Carty

CEO, Martin Ventures;
Co-founder and Board
Chairman, Wellvana Health

Nancy-Ann DeParle

Managing Partner and
Co-founder, Consonance
Capital Partners

L.A. Galyon

Managing Director
and Partner, Brentwood
Capital Advisors

Anna Haghighoie

Managing Director, Blue
Venture Fund and Sandbox
Industries.

Chris Holden

Former President and CEO,
Envision Healthcare

Ann Hynes

Managing Director,
US Equity Research,
Mizuho Securities USA

Whit Mayo

Managing Director, UBS

Gail Peace

Founder and CEO, Ludi

Mark D. Taber

Managing Partner,
Great Hill Partners

Gary Taylor

Senior Equity Research
Analyst and Managing
Director, JP Morgan

Tom Wylly

Senior Partner,
Brentwood Capital
Advisors

Financing the Deal: Deal-Making Trends and Strategies for Health Care Companies

This annual discussion offers insights from top financial executives on health care investment trends. The speakers offered insider perspectives on the state of the health care private equity market, sectors to watch and the outlook for the health care industry in a post-pandemic world.



25TH ANNIVERSARY

The Nashville Health Care Council's 25th anniversary was marked by recognizing its 25 Years of Inspiring **Innovation**. Starting with only 27 member companies in 1995-1996, the Council has brought together innovative thinkers and world leaders who have shaped health care.

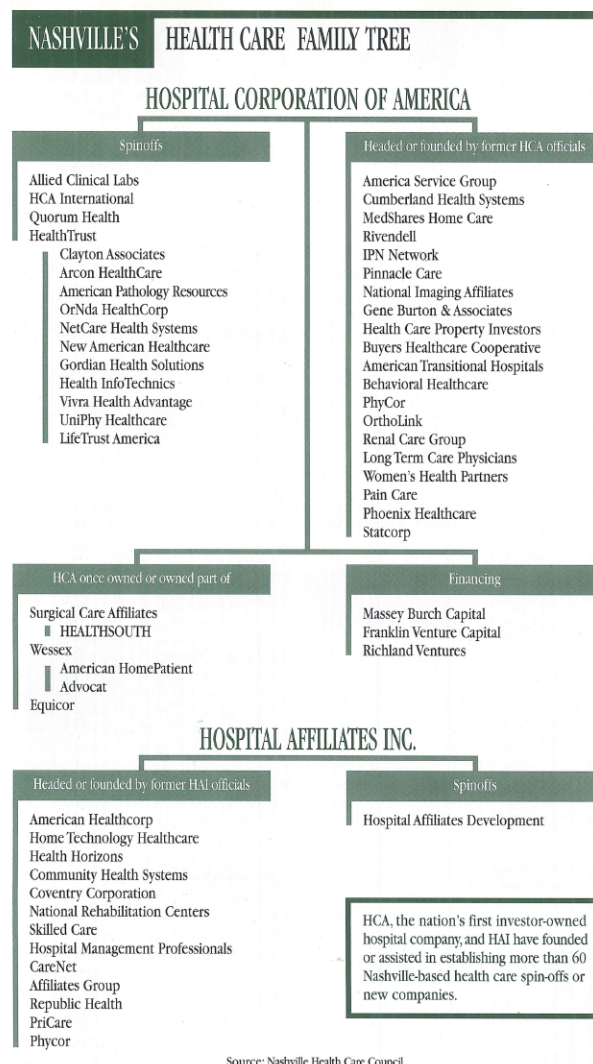


- In honor of its anniversary, the Council launched a podcast series, **"The Untold Stories of American Health Care,"** featuring industry historians and thought leaders. Podcast guests from HCA Healthcare, Brookdale Senior Living, Vanderbilt University Medical Center, and many others paint a vivid description of this unique ecosystem through the lens of time.
- The Council also showcased Nashville's national impact and growing ecosystem in a discussion with **HCA Healthcare, Brookdale Senior Living** and **Vanderbilt University Medical Center**.

INNOVAT

Blast from the Past

The first version of Nashville's health care industry family tree appeared in a Nashville Area Chamber of Commerce publication in fiscal year 1995-1996. The large-scale "official" version of the family tree was produced by the Nashville Health Care Council in 1998 and continues to be updated annually.



- The Council partnered with the **Nashville Entrepreneur Center's Project Healthcare program** for the **Inspiring Innovation Elevator Pitch Contest**. A total of five health care startups were awarded \$25,000, including Judge's Choice Award and Audience's Award winner **CPRwrap**.
- As a unifying convener for the health care industry, the Council's role took on even more significance in 2020. **The Council Board** released a powerful statement supporting **diversity, equity and inclusion** within the industry, and outlined concrete steps toward building a better future.
- The nation took note of Nashville's rich history and vibrant future in pieces published in **Forbes**, **Modern Healthcare** and **Nashville Medical News**.

THANK YOU, 25TH ANNIVERSARY SPONSORS

FOUNDATIONAL SPONSOR



LEGACY SPONSORS



PREMIERE SPONSORS

Premise Health.





2015



2011



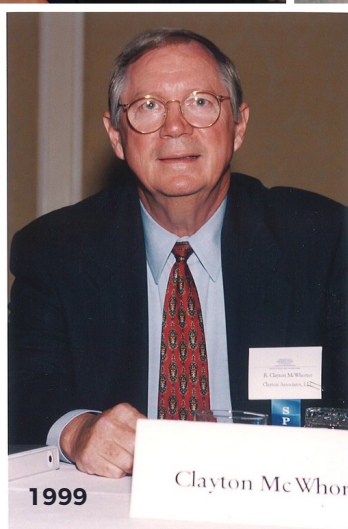
1999



2002



2017



1999



2001



1998



2010



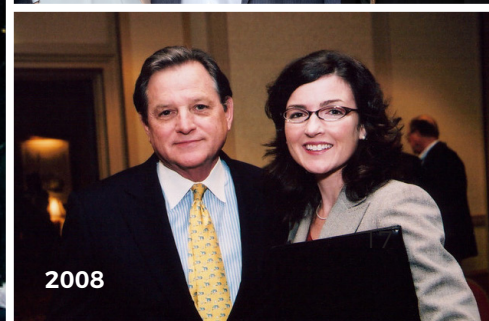
2010



1996



2017



2008

GROWTH INITIATIVES

As a premier association of national health care leaders, the Nashville Health Care Council continued offering timely updates on COVID-19 response efforts and solutions to evolving challenges. Virtual COVID-19 updates were held on more than 10 occasions, offering experts from [TennCare, TN Department of Health, Metro Nashville Coronavirus Taskforce, Tivity Health, Sanofi Pasteur, Change Healthcare, HCA Healthcare, Decode Health, Blue Health Intelligence, Vaccine Advisor, Lovell Communications, Health Trust, Siloam Health](#) and [Jarrard Philips Cate & Hancock](#).

The Council accelerated information exchange and dispatched executive insights through regular virtual networking events and listening sessions with national leaders such as [Centers for Medicare and Medicaid Administrator Seema Verma](#), and the newly introduced Brass Tacks series.

HEALTH CARE BRASS TACKS

The Brass Tacks series explored leadership philosophy and strategic thinking through crisis with industry figureheads including:

Cindy Baier

President and CEO,
Brookdale Senior Living

Jeff Balser

President and CEO, Vanderbilt
University Medical Center

Frank Basile, M.D.

CEO, Aegis Sciences
Corporation

Robert (Bobby) A. Frist, Jr.

Co-founder, CEO and
Chairman of HealthStream

Sam Hazen

President and CEO,
HCA Healthcare

James Hildreth, M.D.

President and CEO Meharry
Medical College; Member
U.S., COVID-19 Health
Equity Task Force

Debbie Osteen

CEO, Acadia Healthcare

C. Wright Pinson, M.D.

Deputy CEO, Vanderbilt
University Medical Center

Saurabh Sinha

Founder and CEO, emids

Dee Anna Smith

CEO, Sarah Cannon

“My primary concern is making sure the vaccine is absolutely safe and will cause no harm. The scientists at the pharmaceutical companies, the NIH and the review committees have worked their whole lives in this field. I know them personally and trust their integrity to put safety first.”

— JAMES HILDRETH, M.D.

SOLUTION

Diversity, Equity and Inclusion Efforts

Aligned with the Council's mission to "inspire global collaboration to improve health care," the Nashville Health Care Council recognizes the importance of enhancing diversity, equity, and inclusion (DEI) within health care and patient care.

The racial, economic and public health tensions dominating the nation's attention the spring of 2020 called for meaningful action. For the Nashville Health Care Council, that meant collaborating to develop and deploy a results-oriented plan.

DEI Plan

DEI Action Plan Collaboration

Approximately 30 volunteer Council, Fellows, and LHC members provided recommendations on the DEI action plan, scope and process. Additional Nashville health care industry representatives from across the sector were individually interviewed to identify deeper insights into opportunities for growth and impact.

Volunteer task forces from the Council and its initiatives collaborated with staff to create an actionable, trackable DEI plan.

Nashville Health Care Council, Council Fellows and Leadership Health Care Diversity, Equity and Inclusion Goals

The Council formally announced its diversity, equity and inclusion goals in April 2021. The priorities will be implemented over the next three years, evolving with the changing demands and knowledge of the organization and industry.

Accessibility

Enhance the accessibility of the Nashville Health Care Council, and its initiatives, Nashville Health Care Council Fellows program and Leadership Health Care, to increase participation by underrepresented groups.

Environment

Create an inclusive environment where all diverse members, participants, and staff feel welcomed.

Information

Disseminate substantive health care programming, training, and educational tools.

Leadership

Promote greater diversity among the boards of the Nashville Health Care Council, the Nashville Health Care Council Fellows and Leadership Health Care initiatives.

Partnerships

Create or expand partnerships with organizations and institutions which will enhance diverse membership and participation.

Promotion

Promote the contributions of underrepresented minorities to health care.

Each of the plan's six goals drive several areas of focus and measurement to achieve operational DEI-based outcomes for the Council network.



LEADERSHIP HEALTH CARE



Join • Grow • Lead

An initiative of the Council to foster Nashville's next generation of health care leaders, Leadership Health

Care (LHC) provides its members with exclusive educational programs and **networking** opportunities. With membership of more than 500 up-and-coming health care industry professionals from hundreds of organizations, LHC is the foremost organization for emerging leaders in the field.

Over the course of the year, LHC and its board worked tirelessly to provide value to members during a time of personal and professional uncertainty. LHC launched a new virtual program, "Meet the LHC Board," a series where board members discuss their careers, managing through the pandemic and much more.

During this trying time for membership associations, Leadership Health Care persevered and achieved its highest member renewal rate to date in 2021. Encouraged by this continued hunger for connection and learning, LHC remains dedicated to furthering the next generation of Nashville's health care leaders and entrepreneurs.

NETWORK



"LHC offers community for the health care industry's pace-setters, cross-collaborators, and rising stars. By providing access to industry leaders and exposure to emerging trends, LHC prepares top talent to lead through complexity, uncertainty, and ambiguity while building personal and professional connections they will carry through their careers."

– **JORDAN KENDIG,**

Director, Leadership & Organizational Development,
HCA Healthcare and LHC Board Chairman 2020-2021

LHC Awards

2020 LHC award winners included



**SUPPORTING
ORGANIZATION
OF THE YEAR**



**HEALTH CARE
EMERGING LEADER
OF THE YEAR**

Adam Harthcock,
co-founder and COO,
Utilize Health



**AMBASSADOR
OF THE YEAR**

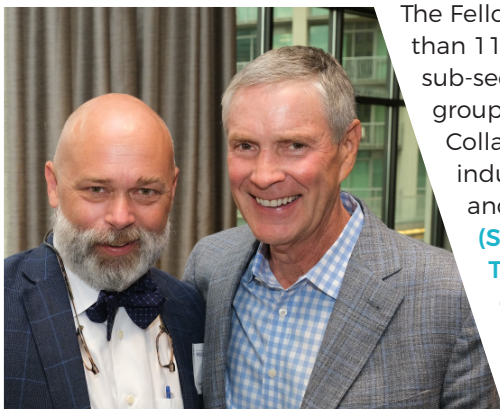
Keith Payet,
CEO, UnitedHealthcare
Plan of TN

KING

FELLOWS

During the pandemic, the decision was made to defer the 2021 Council Fellows class for the year. As in-person interactions are critical to forge the lasting relationships that define the Council Fellows program, the pandemic made such interaction impossible. To make the most of this time, leadership took the opportunity to listen, **reflect** and evaluate the Council Fellows initiative. At end of the fiscal year, the program re-emerged with powerful enhancements, which the Council Fellows Class of 2022 will be the first to experience.

Fellows Alumni Association



Larry Van Horn and Senator Bill Frist, M.D.

The Fellows Alumni Association boasts more than 110 members, representing diverse industry sub-sectors from across the country. This year, the group gathered for nearly a dozen virtual events. Collaborative discussions explored DEI issues, industry transformation in the face of COVID-19 and leadership. Guests such as **Marcus Osborne (SVP, Walmart)** and **Richard Ashworth (CEO, Tivity Health)** led interactive discussions on the future of health care. And new relationships continued to form through regular virtual networking opportunities.

REFLECT



“The Council Fellows continues to grow while maintaining its core mission of bringing together senior industry executives who are passionate about learning how to solve, and creating the solutions, to health care’s most complex problems. Beginning with the Class of 2022, Fellows will include a series of progressive changes designed to offer health care’s top leaders the inspiration, hope and drive needed to move the industry forward. We’re excited for what these developments will mean for the success of the program, and I’m certain they will further support our Fellows in shaping the future of health care.”

– **SENATOR BILL FRIST, M.D.**

Council Fellows Enhancements

Advisory Board

A Council Fellows Advisory Board was established to curate cutting-edge curriculum, extend the reach of recruitment, and bolster facilitation of this unique program. These luminaries serve as representatives and spokespeople at the national level. 2021-2022 advisory board members include:

Nancy-Ann DeParle
David Dill
Senator William Frist, M.D (*Chair Emeritus*)
James Hildreth, Ph.D., M.D.
Tony Iton, M.D., JD, MPH
Todd Park
Reed V. Tuckson, M.D., FACP

Cutting-Edge Content

The program will continue its success at offering relevant and timely industry subject matter with extended thinking driven by the Council Fellows Advisory Board. Geared up for another year of change in the face of the COVID-19 pandemic, the Fellows Class of 2022 will use the power of dialogue and dig deep into innovation from inside and outside health care, social determinants of health, transactions in the industry, digital health and the new normal post-pandemic.

Classroom Facilitator

This new position will support and guide dialogue in the classroom. Michael Burcham (Executive Partner, Shore Capital), a frequent faculty member, was named the classroom facilitator for the upcoming Council Fellows Class of 2022.

Refreshed Logo

As a signal of the program’s next iteration, Council Fellows took on a fresh look and feel with a newly refreshed logo.



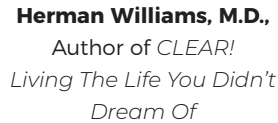
June Alumni Reception



THY

YC







**THANK YOU,
EVENT
SPONSORS**



NASHVILLE
HEALTH CARE
COUNCIL

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INFO@HEALTHCARECOUNCIL.COM
WWW.HEALTHCARECOUNCIL.COM