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# 2021-2022 ANNUAL REPORT





# The Council Family Tree Continues to Grow

3-D Technology Group 86Borders Acadia Healthcare Accenture **Accolite Digital AccuReg Software** AdhereHealth Advocatia **Aegis Sciences Corporation** Affirm Health **AKASA** Alive Hospice Alvarez & Marsal Alzheimer's Association Amedisys **American Addiction Centers American Health Partners** American Hospital Association **American Physician Partners** Amerigroup Tennessee Ancore Health Ankura Consulting Group Aon **Apex Health Solutions Apollo Global Management** AQuity (formerly M\*Modal Services) Ardent Health Services **Ascension Saint Thomas** athenahealth **August Bioservices** Availity Avelead **Avondale Partners** Ava Healthcare Bailey Southwell & Co. Baker Donelson **Ballad Health** Bank of America

**Barclays** Capital Bass, Berry & Sims **BDO USA BehaVR** Belmont University Berkeley Research Group **Blood Assurance Blue Health Intelligence** BlueCross BlueShield of Tennessee **BMO** Capital Markets Bone and Joint Institute of Tennessee Bradlev **Brentwood Capital Advisors** Brookdale Senior Living Brown Brothers Harriman & Co. Buffkin / Baker Cadence Cadence Bank Cain Brothers & Company Canaccord Genuity Capio **Capital Alignment Partners** Capital One Healthcare CapStar Bank CareMoat CarePayment Carr Riggs & Ingram Centerstone Change Healthcare Cigna Citizens Bank CI A **Claritas Capital CleanSlate Centers** Clearwater Clearwave **Community Health Systems** Compassus **Complete Health Partners Concert Genetics Consonance Capital Partners** Contessa **Council Capital** Courage Capital Management Covenant Health

**Covenant Physician** Partners **Cranial Technologies Cressey & Company** Crosslin Healthcare Crowe Cumberland Pharmaceuticals **Currax Pharmaceuticals CVS Health** DaVita Decode Health Deloitte DevDigital **DHG** Healthcare **Digital Diagnostics Diversicare Healthcare** Services e+CancerCare Earl Swensson Associates Echo Health Ventures **Elevation Search Solutions** Emids EnableComp endevis EnduraCare Acute Care Services Envision Healthcare Epstein Becker Green **EPSUSTAIN** Equum Medical EspriGas ETSU Health eviCore Healthcare EvidenceCare **Experian Health** EY Fast Pace Health Fifth Third Bank Find Great People **Finn Partners** First Horizon FirstBank **Fitch Ratings** ForeFront Telecare Frist Cressey Ventures Fulcrum Equity Partners Gallagher **GE** Healthcare

#### Genentech

GoCheck Gould Turner Group Graham Healthcare Capital Greater Nashville Technology Council **Gresham Smith** Hall of Fame Behavioral Health Hancock Whitney Bank Hansei Solutions Harbert Management Corporation Harpeth Capital Harrod Healthcare Real Estate Haslam College of Business, The University of Tennessee **HCA** Healthcare Healthpeak Medical Office Properties HealthScape Advisors HealthStream Heritage Group **HUB** International Humana Huntington National Bank **IBM** Independent Home Care Alliance **IMAC Holdings InfoWorks** Initium Health Innovaccer Interlace Health **IntuitiveMB IVX** Health J.P. Morgan Jarrard Phillips Cate & Hancock JE Jumpstart Health Investors K&L Gates **KPMG** Kraft Healthcare Consulting **Kroger Health** LabCorp Landmark Recovery Laura Campbell & Associates

**Indicates new member.** This information is current for Council membership for year July 1, 2021 – June 30, 2022.

LBMC LHC Group Life Science Tennessee LifeConnect Health Lifepoint Health Lipscomb University Lirio LLR Partners Lockton Lovell Communications Lucent Health Ludi Luma Health **Main Street Health** Marsh | Mercer | Oliver Wyman Martin Ventures **MDClone MDsave MEDHOST** Medical Facilities Corporation Medical Properties Trust Medix Meharry Medical College **Mental Health Cooperative** Mesirow Metaphy Health Modern Healthcare Monogram Health MP&F Strategic Communications MTSU Jones College of **Business** Music City PrEP Clinic Nashville Area Chamber of Commerce Nashville Biosciences Nashville Capital Network Nashville Entrepreneur Center Nashville General Hospital National Distribution and Contracting National Health Investors National HealthCare Corporation naviHealth

Newport Academy North Highland Company **NTT DATA Services Octave Bioscience** Office Resources, Inc. OGA Olive OneOncology **Onlife Health** OnSomble Optum **Oracle Cerner Outpatient Imaging Affiliates OxeHealth** Pacify PatientFocus Pavtient Petra Capital Partners Phreesia PhyMed Healthcare Group **Physicians Realty Trust** PICA **Pinnacle Financial Partners Playing Forward** PNC Bank Polsinelli Ponder & Co. Premise Health Press Ganey Associates Preverity Privia Health **Prologics Healthcare Providence Pruitt's Discount Pharmacy** Psych Hub Psychiatric Medical Care **PwC** PYA **O**Source QTC Management Quorum Health **Radiology Partners Raymond James &** Associates

**RBC** Capital Markets

**Real Time Neuromonitoring** Associates **Recover-Health Regent Surgical Health Regions Bank Remar Technologies Group Renasant Bank** Revive RevSpring **Rhino Medical Supply RI** Datix Row Associates RSM **Rubicon Founders Russell Street Ventures** Saint Francis Healthcare Salesforce Salus Sante Ventures Sarah Cannon **SCALE Healthcare** Schlacter Consulting **ScionHealth** Select Medical **ServiceNow** Sharecare Shearwater Health Sherrard Roe Voigt & Harbison **Shore Capital Partners** Siloam Health SmileDirectClub **Sopris Capital** SpecialtyCare Spero Health **Spesana** Staffing as a Mission Stratasan Strive Health **Summit Leadership Partners Surgery Partners SVB** Leerink T.J. Martell Foundation **TATA Consultancy Services TEAMHealth** 

**TennCare** Tennessee Department of Health **Tennessee Hospital** Association **Tennessee Justice Center** Tennessee Medical Association **Tennessee Tech University** The Disruption Lab Thyme Care **Tivity Health** Trevecca Nazarene Universitv **Trilliant Health** Truist TruStar Marketing **TwelveStone Health** Partners **UBS Financial Services** UnitedHealth Group Urgent Care Group Ursa Health Vanderbilt Owen Graduate School of Management Vanderbilt University Medical Center Virsvs12 VMG Health Waller Wayspring Wells Fargo Healthcare Group WellSky Corporation Welsh, Carson, Anderson & Stowe Western Kentucky University **Whistler Capital Partners** Williamson Medical Center Willis Towers Watson Windrose Health Investors Winnow Workday **Ziegler Investment Banking** 

#### ZOLL Medical Corporation

#### About the Council

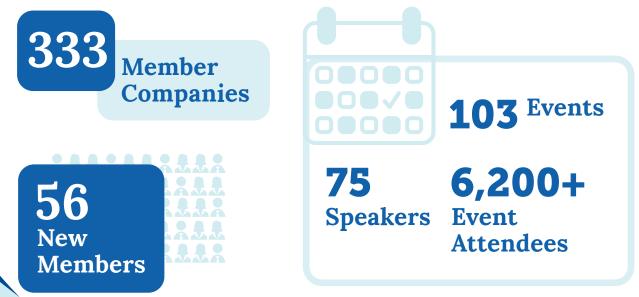
The Nashville Health Care Council inspires global collaboration to improve healthcare by serving as a catalyst for leadership and innovation. "Without a doubt, healthcare is navigating some of the greatest challenges the industry has ever seen. And, now more than ever, the Council's work is essential. By serving as a welcoming place to learn and connect with the nation's greatest healthcare leaders, the Council continues to foster collaboration, solutions and continuous innovation in healthcare.

In this year of uncertainty, I'm proud that the Council did not shy away from difficult issues. From creating a roadmap for meaningful improvement in diversity, equity and inclusion to navigating leadership changes and the ongoing COVID-19 pandemic, our staff, board and membership answered these calls with enthusiasm and creativity.

As you'll see in this annual report, the future for the Council is bright, and I'm thrilled to continue working alongside each of you as we begin our next chapter together."

David Dill, Chairman and CEO, Lifepoint Health Board Chairman, Nashville Health Care Council

## 2021-2022 By the Numbers



# **Board of Directors**

David Dill (Chairman) Chairman and CEO Lifepoint Health

Tim Adams President and CEO Ascension Saint Thomas

Lucinda (Cindy) M. Baier (Vice-Chair)

President and CEO Brookdale Senior Living

#### Jeffrey R. (Jeff) Balser, M.D.

President and CEO Vanderbilt University Medical Center Dean Vanderbilt University School of Medicine

Michael Burcham Executive Partner Shore Capital Partners

Stuart (Stu) Clark CEO Premise Health

#### Andrea Cleeton (LHC Board Chair)

Vice President, Operations Improvement Lifepoint Health

Eric Evans CEO Surgery Partners

Stephen (Steve) F. Flatt CEO National HealthCare Corporation

Robert (Bobby) A. Frist, Jr. Co-Founder, CEO and Chairman HealthStream Ray Guzman CEO SwitchPoint Ventures

**Terry Hardesty** Audit Partner Deloitte and Touche

James E.K. Hildreth, M.D. President and CEO Meharry Medical College

Tim Hingtgen CEO Community Health Systems

A.J. Kazimi CEO Cumberland Pharmaceuticals

Paul Kusserow CEO and Chairman Amedisys

William N. Mkanta Professor and Head, Department of Public Health Western Kentucky University

Bruce Moore President, Operations and Service Lines Group HCA Healthcare

Leif M. Murphy President and CEO TeamHealth

**Debra (Debbie) Osteen** CEO Acadia Healthcare

Keith Payet CEO UnitedHealthcare Community Plan of TN Rosemary Plorin President and CEO Lovell Communications

Chris Rogers Managing Director, Healthcare Investment Banking Ziegler

Lynn Shapiro Snyder Senior Member Epstein Becker & Green

Saurabh Sinha CEO and Founder emids

Dee Anna Smith CEO Sarah Cannon

Maggie Spalding Member/Senior Vice President Lockton Companies

Herman Williams, M.D. Chief Physician Executive BDO USA

Andrea D. Willis, M. D. Senior Vice President and Chief Medical Officer BlueCross BlueShield of Tennessee



"I am honored to join the Nashville Health Care Council during this pivotal time of rapid change and innovation in the healthcare industry and in Nashville. The board, membership and staff are passionately committed to the Council's mission, and through this organization, we have the potential to make a lasting impact on the nation's healthcare system.

I hope you will join me in celebrating the Council's achievements and in dreaming big about how we can continue to elevate Nashville's reputation as one of the nation's most innovative and important healthcare cities."

Apryl Childs-Potter President, Nashville Health Care Council

# **About the Industry**

Nashville is a one-of-a-kind center of leadership, innovation and healthcare services. With a rich tradition of entrepreneurship and executive talent, Nashville has shaped the nation's healthcare landscape for more than five decades and continues to improve the delivery of patient care across the globe. Today, Nashville's leaders are working to create the solutions needed to revolutionize healthcare for everyone.

The city is home to more than 900 COMPANIES WORKING IN HEALTHCARE

Headquarters to **18** PUBLICLY TRADED HEALTHCARE COMPANIES

# Nashville's diverse ecosystem includes world leaders in:



#### Local Impact The Nashville healthcare industry contributes an overall economic benefit of \$66.9 billion and more than 328,000 jobs to the local economy annually. It accounts for an estimated \$2.7 billion in state and local taxes.



## International Influence

Globally, Nashville's healthcare industry generates more than \$95 billion in revenue and nearly 500,000 jobs.

# <text>

The Council's signature *Family Tree* visually represents the entrepreneurial growth in Nashville's diverse healthcare industry, beginning with the founding of HCA in 1968. Additionally, each Council member is showcased on the *Family Tree*, solidifying its position in Nashville's exceptional healthcare ecosystem.

#### Nashville-Based Healthcare Firms Have Facilities in All 50 States

151-300 California

#### Number of Facilities Operated by State

1-75

**301-350 Texas** 



351-581 Florida

582 Tennessee

# Thought Leadership and Innovation

The Council serves as a trusted source for information on policy and trends that influence the healthcare industry on a broad scale. Through large, small and virtual events, Council members enjoy unparalleled access to the industry's most influential leaders throughout the year.

## Healthcare Next

In celebration of the Council's 25th anniversary, a panel of Nashville's industry leaders explored the pandemic's impact on healthcare and forecasted the future of the industry. Speakers Sam Hazen, CEO, HCA Healthcare, James Hildreth, M.D., president and CEO, Meharry Medical College, and Paul Kusserow, chairman and CEO, Amedisys, shared how COVID-19 accelerated innovation and how their businesses are approaching the new era of healthcare.



#### Shifting Roles and Expectations in Healthcare Policy

Looking ahead to the upcoming midterm elections, the Council hosted a policy discussion with some of the country's most powerful healthcare trade association leaders. Guests included **Matt Eyles**, president and CEO, AHIP, **Chip Kahn**, president and CEO, Federation of American Hospitals, **Tom Leary**, senior vice president and head of government

relations, HIMSS, and moderator **Melinda Buntin**, Mike Curb professor and chair of the Department of Health Policy, Vanderbilt University School of Medicine. Members gained insights into the speakers' priorities in Washington and issues they are anticipating in the current political environment.

"We want to find ways for technology to support health equity. But what we are lacking is data modernization. You can't have quality data when you're still using paper and fax machines. We need a strong investment from the government to get us to a place where we have a good baseline to measure efforts," said **Leary**.

#### **Transformation and Innovation**

Devoted Health Co-Founder and Executive Chairman **Todd Park** shared advice for entrepreneurs aiming to transform healthcare. The session was moderated by former Senate Majority Leader Bill Frist.

## Consumerism in Healthcare – What's Next?

Panelists Richard Ashworth, president and CEO, Tivity Health and Marcus Osborne, former senior vice president, health transformation, Walmart, discussed the rise in patient-centered healthcare delivery and challenges the industry still faces in making this shift. Marcus Whitney, founding partner, Jumpstart Health Investors, moderated the discussion.

"On one hand, there are so many innovators transforming the system, and that's great. But on the other hand, people are overwhelmed by options. We need companies to take ideas we know that we need and make them the most effective in the marketplace," Osborne said.



# **Small Group Executive Gatherings**

Throughout the year, the Council hosted a series of small-group, invitation-only gatherings offering members the opportunity for in-depth conversations with influential leaders. Guest speakers included:

Stu Clark, CEO, Premise Health

**Bill Rutherford**, Chief Financial Officer and Executive VP, HCA Healthcare

Jonathan Bush, CEO, Zus Health

Marty Bonick, President and CEO, Ardent Health Services Richard Ashworth, CEO, Tivity Health

Hayden McWhorter, Chief Information Officer, Premise Health

Tim Hingtgen, President and CEO, Community Health Systems

James Lakes, SVP, Salesforce

# Financing the Industry

The Council's signature finance programs equip members with the crucial information needed to make well-informed business decisions that promote continued business growth, investment in innovation and high-quality patient care. In 2022, the Council engaged some of the nation's leading healthcare investment experts – from venture, private equity and Wall Street – to provide insights on the state of the market and outlook for healthcare industry sectors.



#### Developing Healthcare Ventures: Investor and Entrepreneur Collaborations

The Council partnered with the Nashville Capital Network to present a discussion with seasoned venture capital experts on the ins and outs of funding early stage ventures. Panelists included **Annie Lamont**, co-founder and managing partner, Oak HC/FT, **Ben Leedle**, president and CEO, Blue Zones, **G.B. Pratt**, founder and CEO, ModifyHealth, and **Brad Smith**, CEO, Main Street Health. The discussion was moderated by **Leigh Walton**, senior partner, Bass, Berry & Sims.

"We've been an advocate and investor in primary care for a long time. Taking risk with primary care is something we're serious and passionate about and is a way to solve the downstream healthcare problems of cost and access," Lamont said.



## Wall Street's View of Prospects for the Healthcare Industry

A panel of top Wall Street analysts identified several trends to watch, including primary care, behavioral healthcare, home health, telehealth, women's health, social determinants of health and health equity. The conversation was moderated by **Paul Kusserow**, CEO and chairman, Amedisys, and included **Matt Larew**, equity research analyst, William Blair, **A.J. Rice**, managing director, Credit Suisse, and **Brian Tanquilut**, senior vice president, services equity research, Jeffries.

"In this uncertain environment, investors have been pickier, and quality is the most important measure. Valuations have compressed, and it's about execution. Companies that can show they can grow into new markets are the ones that will do better, at least in the next 12 months," Tanquilut said.

# **Financing the Deal**

Midway through the calendar year, a panel of private equity investors discussed recent healthcare deal activity and predictions for what's to come. Speakers included **Buddy Gumina**, founder and managing partner, Grant Avenue Capital, **Anna Haghgooie**, managing director, Valtruis, **David Schuppan**, senior partner and co-head, healthcare, The Vistria Group, **Casey West**, managing partner, SSM Partners, and moderator **Tom Wylly**, senior partner, Brentwood Capital Advisors.

"There is such a great mentorship community here in Nashville helping young entrepreneurs create companies," said Haghgooie. "Here, entrepreneurs are able to surround themselves with people who've been there and done that, which shows a lot of credibility to investors."





## New Wave of Healthcare Investment in Nashville 📀

The Covid-19 pandemic greatly accelerated the adoption of digital health technologies, advancing the industry by years of progress in just a matter of months. The "New Wave of Healthcare" event explored the dramatic shifts occurring in the ecosystem and how Nashville's new investment funds are tapping into innovative solutions.

Adam Boehler, CEO, Rubicon Founders, Brad Smith, founder and CEO, Russell Street Ventures, and Marcus Whitney, co-founder and managing partner, Jumpstart Nova, served as panelists with Anna Haghgooie, managing director, Valtruis, moderating the discussion.

"Thinking about underserved and vulnerable populations, that's where there is a lot of opportunity to make a difference. It takes looking at a very specific subset, such as rural health, long-term care or intellectually disabled populations, and finding creative ways to bring better, coordinated care at a high value," said **Smith**.

# **Connections and Partnerships**

Leading through change is one of the hallmarks of the Nashville Health Care Council. This year, the Council brought information exchange in the form of virtual and in-person networking events and listening sessions.

# **HEALTHCARE BRASS TACKS**

The Brass Tacks series explored leadership philosophy and strategic thinking through crisis with industry figureheads including:

Travis Messina, Co-Founder and CEO Contessa

#### Andrea Willis M.D.,

SVP and Chief Medical Office BlueCross BlueShield of TN

#### Bruce Moore,

President – Service Line and Operations Integration HCA Healthcare

Eric Evans CEO Surgery Partners

**Leif Murphy** CEO TeamHealth

Jim Cooper Congressman

Kris Joshi, EVP, President – Software, and President – Network Solutions Change Healthcare "There are more innovations proposed constantly, but the intent must be focused on the goal of more coordinated, comprehensive care. Solutions that lead to quality outcomes for the people we serve and work with the systems we already have in place – those are the things that spark my interest."

Andrea Willis M.D., SVP and Chief Medical Officer, BlueCross BlueShield of TN

## **Pandemic Response**

The Council convened members and partner organizations to unite the healthcare industry in navigating evolving challenges related to the COVID-19 pandemic.

### What We Learned from COVID-19: Preparing Nashville for Future Health Emergencies

Nashville Health Care Council hosted an event to examine "Strategies for Future Preparedness: Examining the Impact of COVID-19 on Nashville," a NashvilleHealth study that will help cities and the healthcare community make evidence-based and equity-informed decisions before, during and after disasters.

Council Board Statement on COVID-19 Vaccinations "The Nashville Health Care Council Board of Directors is proud to represent a distinguished group of leading national healthcare companies. We have direct insight into the tragedy and burden that COVID-19 has brought upon the communities we serve coast-to-coast. We also represent leading clinicians and clinical teams – scientists who have dedicated their lives to treating patients and fighting infectious disease. Collectively, we want to affirm that the COVID vaccines are safe, effective, and the only solution that will bring us to the other side of this pandemic. We stand behind the many health systems, hospitals, provider groups and countless private businesses across the nation working to vaccinate their employees, patients and communities, and urge every person to get vaccinated as soon as possible."

# Diversity, Equity and Inclusion (DEI)

The Council is committed to promoting inclusivity throughout the international reach of its network. Aligned with its mission, the Council's DEI initiative aims to bring together and engage healthcare companies, professionals and stakeholders in this effort. This year, the Council released its own DEI mission statement and continued implementing its three-year plan to reach specific DEI goals.

#### **Council Board Statement on DEI**

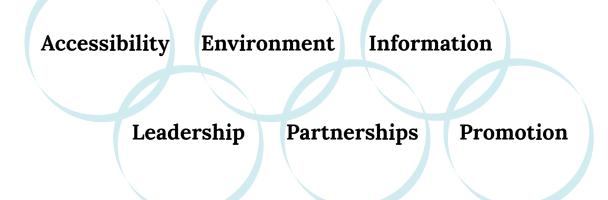
"At the Nashville Health Care Council, we welcome diverse perspectives, which we believe will create better workplaces for employees and healthcare for patients. Through education and leadership, we strive to inspire a healthcare ecosystem that embraces the values of diversity and inclusion in pursuit of equitable, high-quality outcomes."

### **Council Board Statement** on Health Equity

"The Nashville Health Care Council Board of Directors believes healthcare organizations have a responsibility to help ensure every individual has a fair and just opportunity to achieve the best possible health. We are committed to health equity, and collectively, our board companies are investing to advance health equity within our organizations and the communities we serve. Diversity, equity and inclusion (DEI) are imperative for the vitality of our communities and critical to the future success of our industry."

# Nashville Health Care Council DEI Plan

Each of the Council's six specific focus areas in its DEI plan are designed to show measurable results and achieve operational DEI-based outcomes for the Council network. Visit www.healthcarecouncil.com for more details and ways to get involved.



## Disability Inclusion: Building Inclusive Culture 📀

The Council partnered with Disability:IN for a discussion on how business leaders can promote workplace inclusion for persons with disabilities. Panelists highlighted the benefits of disability inclusion, shared insight into their company's DEI journeys, and discussed the tools that best promote a culture of belonging. Speakers included **David Casey**, senior vice president, workforce strategies and chief diversity officer, CVS Health, **Camille Chang Gilmore**, vice president and global chief diversity, equity and inclusion officer, Boston Scientific Global, and moderator **Ted Kennedy**, Jr., immediate past chair, American Association of People with Disabilities.

## Meeting Patients Where They Are: Solving the Access Challenge

In partnership with NashvilleHealth, the Council hosted an event to explore social determinants of health and access to healthcare. Speakers included **Bennett Graham**, president, Main Street Health, **Brian Haile**, CEO, Neighborhood Health, and Jarrod Parrish, assistant professor of pharmacy practice, Belmont University. The experts identified three key methods to address social determinants and health disparities and enhance access to healthcare: improve convenience, build trust and prioritize partnerships.



Leadership Health Care (LHC) kicked off the year celebrating its 20th anniversary. An initiative of the Council to foster Nashville's next generation of healthcare leaders, Leadership Health Care provides its members with exclusive educational programs and networking opportunities to collaborate with high achievers in the industry. With membership of more than 500 up-and-coming healthcare industry professionals from hundreds of organizations, LHC is the foremost organization for emerging leaders in the field.



#### LHC Board Alumni Dinner

LHC gathered more than 70 current and past board members for a dinner with remarks from industry legend and LHC champion, lim Lackey, former chairman and CEO of Passport Health Communications. It was an evening of celebrating the past and preparing for the future with excitement and hope.



#### LHC Awards

2021 LHC award winners included Ambassador of the Year **Michaela Poizner** (Baker Donelson), Healthcare Emerging Leader of the Year **Sarah Bouldin** (Centerstone), and Supporting Organization of the Year **Lifepoint Health**.

## **Educational Events**

LHC hosts events throughout the year to educate members about current healthcare issues and trends, while providing valuable leadership development and mentorship opportunities.

LHC's *Executive Briefing Series* hosted guest speakers including David Dill, CEO, Lifepoint Health, J.R. Greene, CEO, Psychiatric Medical Care, Sam Hazen, CEO, HCA Healthcare, Bo Bartholomew, CEO, Evidence Care, Kimberly Goessele, CEO, Alive Hospice and Jameson Norton, COO, Newport Health.

LHC's Lunch and Learn Series featured Nashville Startups Charging Ahead with Advocatia, Darvis, Hansei Solutions and Pacify Health, The Intersection of Practitioner and Business with Dr. Michael Nottidge, medical director, Contessa and Dr. Christopher Rehm, SVP and chief medical officer, Lifepoint Health.

*Meet the Past LHC Board* events offered opportunities to hear from past board members on their career journeys, how they found value in LHC and career advice. These interviews featured Landon Gibbs, managing partner, Altitude Venture and David Frederickson, CEO, PatientFocus.

#### Industry Tours and Networking Receptions

LHC offers opportunities for handson learning and networking. This year, members toured **Dispensary of Hope** and the **Village at Glencliff** and connected with peers at the annual holiday reception, summer reception and women's meetups.

"Leadership Health Care has provided me the opportunity to grow my leadership skills and expand my knowledge of emerging healthcare topics through program content and speakers. The ability to network, exchange ideas and build relationships with other healthcare leaders in Nashville has been rewarding."

Andrea H. Cleeton, Vice President, Operations Improvement, Lifepoint Health.



# Healthcare 101

LHC's annual Healthcare 101 offered members a broad overview of the healthcare industry and covered the healthcare economic landscape with Michael Burcham, executive partner, Shore Capital.

# Nashville Health Care Council

The Nashville Health Care Council Fellows is a five-month intensive program that connects healthcare's brightest minds most influential leaders and top drivers of change across the U.S. Through a customized curriculum, the program breaks down silos to give Council Fellows a one-of-a-kind opportunity to have the right conversations at a pivotal moment for the industry.

"As the chair of Council Fellows, I've had the honor and pleasure of supporting dialogue in the classroom and welcoming an array of guest speakers from around the country. With the rapidly changing landscape and critical state of healthcare, we must support leaders who are forward-thinking disruptors. Our goals are to expose the current state of healthcare, learn about promising solutions innovators are bringing to the table, and generate actionable ideas we can take back to our organizations.

Through panel discussions, spotlight speakers, fireside chats, Q&A sessions and breakout activities, we got the critical conversations rolling – honest discussions delving into topics that must be addressed. A special thanks to the Council Fellows team, the Advisory Board and our partner organizations, whose efforts were essential in making this year so successful."

Michael Burcham, Council Fellows Chair



2022 Fellows



# 2022 Fellows

Kevin L Billups, M.D., Professor of Urology and Internal Medicine, Director of Men's Health, Chief Medical Officer MMG Vaccine and Immunization Program, Meharry Medical College

Reuben Bueno Jr., M.D., Associate Dean for Clinical Education, Belmont University Frist College of Medicine

**DeAnn Bullock, M.D.**, Chief Medical Officer and Emergency Department Medical Director, Nashville General Hospital and TeamHealth

Christopher Chi, Chief Operating Officer, Monogram Health

Tonya Copeland, Vice President of I/DD, UnitedHealthcare Community and State (Tennessee)

Lisa Davis, Chief Financial Officer, Ascension Saint Thomas

Mike Edgeworth, M.D., Chief Population Health Officer, Octave Bioscience

Kim Elliott, Chief Nursing Officer, Brookdale Senior Living

**Caleb Gallifant**, Vice President of Product and Strategic Partnerships, Humana

**Ting Gu**, Principal, Welsh, Carson, Anderson & Stowe

Jennifer Guckert Griffin, Senior Vice President of Legal, Deputy General Counsel, and Corporate Secretary, Amedisys, Inc. Philip Harrison, Vice President of Strategy and Corporate Development, SmileDirectClub

Michele Johnson, Executive Director, Tennessee Justice Center

Jason Johnson, Senior Vice President and Chief Accounting Officer, Community Health Systems, Inc.

**Evan Keyser**, Senior Vice President and Chief Development Officer, Lifepoint Health

Serrah Linares, Vice President of Partnerships, Change Healthcare

Anisha Madan, Chief Financial Officer, emids

Beth Mason, Senior Vice President, Market Operations, Wayspring

Melissa Montague, Vice President General Manager, Privia Women's Health & Pediatrics, Privia Health

Chris Morrison, Senior Vice President of Strategic Management, Tivity Health

Marjorie Morrison, CEO, Psych Hub

Ryan Moseley, Principal, Cressey & Company

Nancy Jean Muldowney, Clinical Nurse Manager of Operations, Blue Cross Blue Shield of Tennessee Kristin Neal, Senior Vice President Optum Care Services Stars and Clinical Quality, Optum

Scott Noonan, Vice President, Operations Counsel, HCA Healthcare

Gail Peace, Founder and CEO, Ludi, Inc.

Darshan Prabhu, Partner, Whistler Capital Partners

Michael Schlosser, M.D., Senior Vice President of Care Transformation and Innovation, HCA Healthcare

**Stephen Smith**, Director, TennCare

Jeffrey Sturman, Senior Vice President and Chief Digital Officer, Memorial Healthcare System

Amit Vashist, M.D., Senior Vice President and Chief Clinical Officer, Ballad Health

Paul Vernich, CEO, Winnow

Jeff Williams, M.D., Neuroradiologist/Partner, Premier Radiology/ Advanced Diagnostic Imaging



# **Alumni Association**

The Alumni Association ensures Fellows continue the momentum of collaboration long after graduation. Members of the Fellows Alumni Association take advantage of opportunities to reconnect with classmates, learn about new strategies to address healthcare's most pressing challenges, hear from healthcare thought leaders in the field and continue to enjoy alliance with their peers.

In 2021-2022, the Fellows Alumni Program hosted regular small-group gatherings, as well as an alumni matching program, speed networking sessions, receptions at HLTH and ACHE and much more.

"Investing in the Fellows program has influenced my career tremendously, particularly regarding the relationships I have formed since I graduated from the program. Fellows has oriented me to this healthcare community in a way I wasn't before and has led to my service on several boards and collaborations that I otherwise would never have had."

Herman Williams, M.D. Fellows Class of 2014







"I'm not exaggerating when I say that Fellows is life-changing. I was able to build relationships in a matter of months that would have taken me ten years to cultivate. I love that I can pick up the phone at any time and ask for advice or a connection from my Fellows peers. There is a generosity and closeness that translates to every class. The shared experience is powerful."

Mary Flipse Fellows Class of 2018

"One of the most profound benefits of the Fellows program is having immersed myself in the spirit of continuously challenging the status quo in healthcare."

Rusty Holman, M.D. Fellows Class of 2015

























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