





THE NASHVILLE HEALTH CARE COUNCIL

FAMILY TREE *CONTINUES TO GROW*

180 Health Partners

86Borders
Acadia Healthcare
Accenture
Advocatia
Aegis Sciences Corporation
Alive Hospice
Altor Bioscience Corporation
Alvarez & Marsal
Amazon Web Services
Amedisys
American Addiction Centers
American Hospital Association
American Physician Partners
Amerigroup Tennessee
Amplion Clinical Communications
Applied Health Analytics
Apricity Resources
Ardent Health Services
Ascension Care Management
Aspire Health
athenahealth
Availity
Avectus Healthcare Solutions
Avondale Partners
Axial Healthcare
Aya Healthcare
Bailey Southwell & Co.
Baker Donelson
Bank of America Merrill Lynch
Barclays Capital
Bass, Berry & Sims
BDO USA
Beecken Petty O’Keefe & Co.
Belmont University

Berkeley Research Group
Bernard Health
Binary Fountain
BIP Capital
BKD
BlueCross BlueShield of Tennessee
Bradley
Brentwood Capital Advisors
Brookdale Senior Living
Brown Brothers Harriman & Co.
Buffkin / Baker
Burr & Forman
Butler|Snow
c3/consulting
Cadence Bank
Cain Brothers & Company
Capital One Healthcare
CapStar Bank
Cardinal Health
CarePayment
Carr Riggs & Ingram
Centauri Health Solutions
Center for Medical Interoperability
Centerstone
Cerner Corporation
Change Healthcare
Cherry Bekaert
Cigna-HealthSpring
Clayton Associates
CleanSlate Centers
Clearwater Compliance
Cognizant
Community Health Systems
Compassus
Concert Genetics

Connance
Consonance Capital Partners
Contessa Health
Corizon Health
Council Capital
Covenant Surgical Partners
Cressey & Company
Critical Informatics
Crosslin Healthcare
Crowe
Cumberland Consulting Group
Cumberland Pharmaceuticals
Cumberland University
Currie Medical Specialties
CyramedX
DaVita HealthCare Partners
DeKalb Office
Deloitte
DHG Healthcare
Digital Reasoning
Diversicare Healthcare Services
Dream Technologies
e+CancerCare
Earl Swensson Associates
Echo Health Ventures
eDoc4u | Conduit Corporation
Elevation Search Solutions
eMD
emids
EnableComp
endevis Recruiting | Retention
Envision Healthcare
Epstein Becker Green
EspriGas
eviCore Healthcare

EvidenceCare
Executive Aura
Experian Health
EY
Fast Pace Urgent Care
Ferguson Partners
Fifth Third Bank
First Tennessee Bank
FirstBank
Fitch Ratings
Franklin Synergy Bank
Frazier Healthcare Partners
FTI Consulting Health Solutions
Gallagher
GE Healthcare
Geneia
General Atlantic
GoCheck Kids
Gould Turner Group
GPB Capital
Gresham, Smith and Partners
Hancock and Whitney Bank
Harbert Management Corporation
Harpeth Capital
Hashed Health
HCA
HCP, Inc.
Health Catalyst
HealthStream
Hedgeye Risk Management
Heritage Group
Huguley Consulting
Humana
Huntington National Bank
InfoWorks

Ingenious Med
Intermedix
Interoptex
IQuity
J.P. Morgan
Jarrard Phillips Cate & Hancock
Jefferies
JLL
Jumpstart Foundry
Katcher Strategic Communications
KPMG
Kraft Healthcare Consulting
L & R
Laura Campbell & Associates
LBMC
Life Science Tennessee
LifePoint Health
Lincor Solutions
Lipscomb University
Lockton
Lovell Communications
Loyale Healthcare
M*Modal
Marsh | Mercer | Oliver Wyman
Martin Ventures
Marwood Group
McKesson
MP&F Strategic Communications
MEDarchon
MedEquities Realty Trust
MEDHOST
Medical Properties Trust
Medix
Meharry Medical College
Middle Tennessee School of Anesthesia
Middle Tennessee State University
Mobile Mentor
Modern Healthcare
Morgan Stanley
MUFG Union Bank
MyHealthDirect

myNEXUS
Narus Health
Nashville Area Chamber of Commerce
Nashville Capital Network
Nashville General Hospital
Nashville Technology Council
National Distribution and Contracting
National Health Investors
National HealthCare Corporation
National Seating & Mobility
naviHealth
New State Capital Partners
Newport Academy
NextGen
Noro-Moseley Partners
North Highland Company
Nuecura Partners
OGA
Onlife Health
OnSomble
Optum
Outpatient Imaging Affiliates
Paradigm Group
PatientFocus
Peak Health Solutions
Pegasystems
Petra Capital Partners
PharmMD
PhyMed Healthcare Group
PICA
Pinnacle Financial Partners
Polsinelli
Ponder & Co.
Premise Health
Press Ganey Associates
Preverity
ProjX
Prologics Healthcare
Prospecting Health
Provision CARES Proton Therapy Nashville
Psychiatric Medical Care and Senior Life

Solutions
PwC
PYA
Quorum Health
Raymond James & Associates
RBC Capital Markets
RCCH Healthcare Partners
Real Time Neuromonitoring Associates
Red Hat
Regions Bank
Remar
Renasant Bank
ReviveHealth
Rothschild
RxEDO
Saint Thomas Health
Sante Ventures
Sarah Cannon
Satchel Health
Select Specialty Hospital
ServisFirst Bank
Sharecare
Shearwater Health
Sherrard Roe Voigt & Harbison
Shore Capital Partners
Siemens Healthineers
Siloam Health
Sitel
SMG Catalyst Healthcare Research
SpecialtyCare
Spectrum Health Partners
Stratasan
Stroudwater Associates
SunTrust Banks | SunTrust Robinson
Humphrey
Surgery Partners
SVMIC
Syncera
Temasek Capital Management
Tennessee Medical Association

Tennessee Tech University
The Concinnity Company
The Human Capital Group
The Keckley Group
The Little Clinic
The SSI Group
The Viability Company
Tivity Health
TransUnion
Trevecca Nazarene University
Trilliant Health
Trinisys
TruStar Marketing
TwelveStone Health Partners
UBS Financial Services
Unified Health Services
UnitedHealth Group
Ursa Health
Utilize Health
Vanderbilt Owen Graduate School of Management
Vanderbilt University Medical Center
Ventas
Virsys12
VMG Health
Waller
Wells Fargo Healthcare Group
Western Kentucky University
Wheelhouse Capital Partners
Williamson Medical Center
WillisTowersWatson
Windrose Health Investors
Workday
XMI
Ziegler Investment Banking
Zycron

Indicates new member. This information is current for Council membership year July 1, 2017–June 30, 2018.



“I am confident that the Council is uniquely positioned to be a catalyst for leadership and innovation.”

LETTER

From the Chairman

As the health care industry has evolved over the past two decades, Nashville’s role as an industry leader has grown as well. Although it’s known as Music City, with a local economic impact more than four times that of the music industry, Nashville truly is Health Care City. It has been my honor to serve as chairman of the Council’s board these past two years. This year in particular, the organization focused much of its energy around building and expanding its influence through partnerships – at the local, national and international levels.

Key Council discussions covered shifting policy implications, investment priorities driving the industry, and the roles of collaboration and innovation in improving care.

In addition, 31 senior health care executives from across the country graduated from the Council’s sixth annual Fellows class. This nationally unique initiative continues to attract the brightest minds in terms of participants and guest speakers, and I am excited to see the many ways the Fellows will carry the industry forward.

Leadership Health Care, the Council’s initiative to cultivate emerging leaders in health care, celebrated another successful year of bringing together future leaders for educational programming, networking opportunities and a delegation to Washington, D.C.

As I close my term as board chairman, I am confident that the Council is uniquely positioned to be a catalyst for leadership and innovation, bringing leaders together from across the globe to address the most pressing issues facing health care today.

C. Wright Pinson, M.D.
CEO, Vanderbilt Health System

*Chairman
Nashville Health Care Council Board of Directors
July 1, 2016–June 30, 2018*

NASHVILLE HEALTH CARE COUNCIL

2017–2018

BY THE NUMBERS

“No other organization is able to bring together leaders from across the industry to have such honest and actionable conversations about what is happening in health care. If you want a seat at the table, the Council is the place to be.”

– *Milton Johnson, Chairman and CEO,
HCA Healthcare, and Vice Chairman,
Council Board of Directors*



297

CORPORATE MEMBERS

56

NEW MEMBER COMPANIES

75+

EVENTS

130

SPEAKERS FEATURED

7,400+

TOTAL EVENT ATTENDEES

ABOUT the Industry

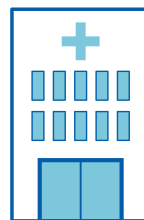
Home to more than 900 companies working in health care, Nashville is a one-of-a-kind center of leadership, innovation and health care services. With a rich tradition of entrepreneurship and executive talent, the industry is looking to Nashville to create the solutions needed to revolutionize health care for everyone.

Nashville has shaped the nation's health care landscape over the past five decades and continues to improve the delivery of patient care across the globe.



Nashville's diverse health care ecosystem includes world leaders in:

- Hospital Management
- Ambulatory and Outpatient Surgery
- Long-term Care
- Behavioral Health
- Population Health
- Academic Research
- Health Information Technology



900+

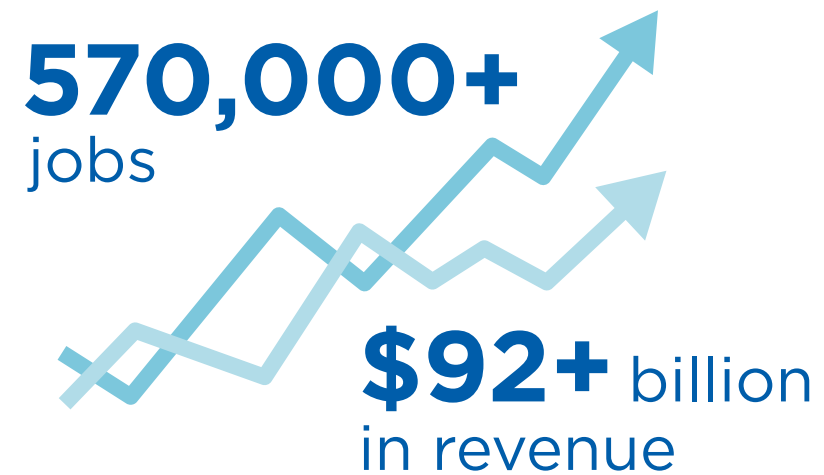
Nashville is home to more than 900 companies working in health care.



\$1 billion

Nashville has seen \$1 billion in venture capital investments in health care over the past decade.

Globally, Nashville's health care industry generates more than \$92 billion in revenue and more than 570,000 jobs.

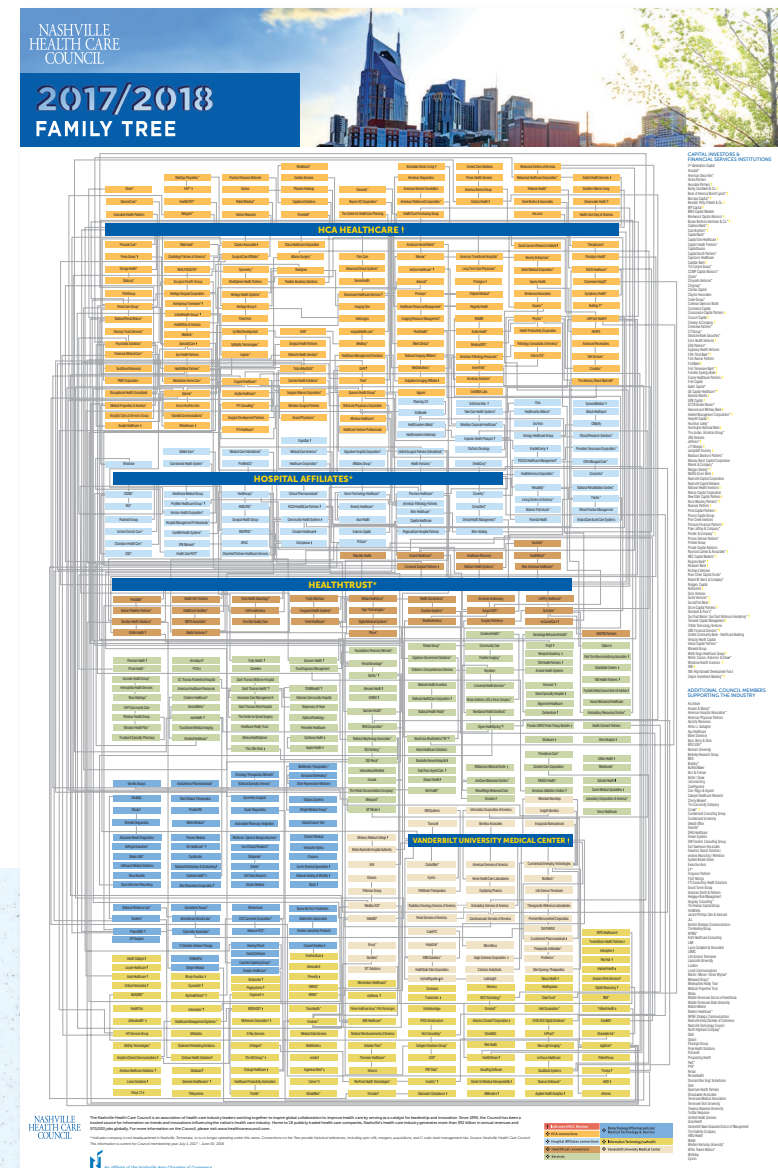


18

Eighteen publicly traded health care companies are headquartered in Nashville.

THE FAMILY TREE

The Council's signature *Health Care Industry Family Tree* visually represents the entrepreneurial growth in Nashville's diverse health care industry, beginning with the founding of HCA in 1968. Additionally, each Council member is showcased on the *Family Tree*, solidifying its position in Nashville's exceptional health care ecosystem.



NASHVILLE HEALTH CARE COUNCIL EVENTS TIMELINE

JULY
2017

JULY 13
LHC
Summer
Reception



JULY 25-26

Council Transatlantic Discussion on Health Care and Technology and Networking Reception (in partnership with Baker Donelson and the German American Chamber of Commerce)

AUGUST
2017

AUGUST 2

Council CIO Dinner with **Mark Frisse, M.D.** (Accenture professor of biomedical informatics, Vanderbilt University School of Medicine)

AUGUST 10

LHC *Executive Briefing series* with **Steve Flatt** (president and CEO, National HealthCare Corporation)

LEADERSHIP & Innovation

Through in-depth discussions on the latest trends driving the industry, the Council provides its members access to the most influential thought leaders in the world of health care throughout the year.



HEALTH CARE POLICY INSIGHTS FROM ANDY SLAVITT

Andy Slavitt, former acting administrator, Centers for Medicare & Medicaid Services, and senior adviser, Bipartisan Policy Center, urged bipartisanship in the face of critical policy challenges in a discussion with **U.S. Senator William H. Frist, M.D.**

“This is an incredibly influential group sitting before me today. The things you say carry weight because your companies are working directly with patients every day. We need you to speak out about what’s good for Americans when it comes to health care in this country.”

– Andy Slavitt

COLLABORATIONS DRIVING CHANGE IN HEALTH CARE

Dee Anna Smith, CEO, Sarah Cannon, the Cancer Institute of HCA Healthcare, led a discussion on how the pharmaceutical and provider sectors can join forces to tackle great problems including chronic disease, skyrocketing health care costs and barriers to drug development. Featured panelists included **Christian Clymer**, vice president of public affairs and communications, PhRMA; **David Spigel, M.D.**, chief scientific officer and director of the lung cancer research program, Sarah Cannon, the Cancer Institute of HCA Healthcare; and **Josh Peterson, M.D.**, associate professor of medicine and bioinformatics, Vanderbilt University Medical School.

“There has been this misperception of ‘us vs. them’ when it comes to the pharmaceutical and provider sectors. We have to work together to find new therapies; we can’t do it alone.”

– David Spigel, M.D.

TENNESSEE GUBERNATORIAL CANDIDATES DISCUSS HEALTH AND WELLNESS

In partnership with Healthier Tennessee, the Council convened Tennessee gubernatorial candidates **Randy Boyd**, **Karl Dean**, **Craig Fitzhugh**, **Beth Harwell** and **Bill Lee** to discuss their unique positions on health care issues facing the state ahead of the 2018 election. The candidates addressed questions from a panel of top health care executives that included **Milton Johnson**, chairman and CEO, HCA; **C. Wright Pinson, M.D.**, CEO, Vanderbilt Health System; **Kenneth S. Robinson, M.D.**, president and CEO, United Way of the Mid-South; and **Crystal Washington**, senior vice president, Scripps Networks Interactive.



AUGUST 17

Council and Nashville Capital Network present *Developing Health Care Ventures*



SEPTEMBER 2017

SEPTEMBER 13

Council CFO Breakfast with **Leif Murphy** (president and CEO, TeamHealth)

SEPTEMBER 14

LHC 15th Anniversary Directors’ Dinner



SEPTEMBER 18

Council and HealthCare Executive Group Executive Roundtable with **Karen DeSalvo, M.D.** (former acting assistant secretary of health, U.S. Department of Health and Human Services)

SEPTEMBER 21

Council Breakfast with U.K. Minister of Health **Philip Dunne** (in partnership with Baker Donelson)



SEPTEMBER 22

LHC *Fundamentals* series: *Health Care Stakes – Risks and Rewards of Investment*

SEPTEMBER 28

Council CEO Lunch with **Shantanu Agrawal, M.D.** (president and CEO, National Quality Forum)

SEPTEMBER 29

Council *Trends and Influencers* series: Discussion with **Andy Slavitt** (former acting administrator, Centers for Medicare & Medicaid Services)

SEPTEMBER 29

Council Fellows Summit

OCTOBER 2017

OCTOBER 4

Council Annual Golf Tournament



LEADERSHIP & Innovation, continued



COUNCIL DISCUSSES INNOVATION WITH HHS CTO

As part of Startup Day Nashville, the Council hosted a discussion with **Ed Simcox**, chief technology officer, U.S. Department of Health and Human Services, and **Hugh Hale**, chief information officer, TennCare. The discussion, moderated by **Michael Burcham**, CEO, Narus Health, offered entrepreneurs practical advice on how to work with the government and develop much-needed solutions.

“We’ve put Nashville at the top of our list because of the amazing entrepreneurial scene. We want to open doors at HHS for entrepreneurs.”

– Ed Simcox

HEALTH CARE TECH TRAILBLAZER JONATHAN BUSH ON INNOVATION

Moderated by **U.S. Senator William H. Frist, M.D.**, the Council hosted a conversation with **Jonathan Bush**, former CEO, president and director, athenahealth, which explored the role Nashville can play in transforming the industry through technology.

“Nashville’s social and cultural network effect in health care is unmatched. There is no other community like this anywhere else. If that social network can converge with a tech network effect – and I think it’s going to happen – it’s going to change the world.”

– Jonathan Bush



HEALTH CARE NEXT: THE FUTURE OF HEALTH CARE DELIVERY

Panelists **Linda Finkel**, president, AVIA; **Russell L. Holman, M.D.**, chief medical officer, LifePoint Health; and **Jonathan B. Perlin, M.D.**, chief medical officer and president of clinical services, HCA Healthcare, discussed the outlook of health care delivery in the next decade and beyond in a conversation moderated by **Marc Watkins, M.D.**, chief medical officer and vice president for medical affairs, The Little Clinic.

“Nashville is a town of entrepreneurs, built on networks and partnerships, and I’m confident it will help lead us to solutions.”

– Jonathan B. Perlin, M.D.



OCTOBER 5-6

Health Care Leadership Meeting

OCTOBER 17

Council Chairman’s Dinner



OCTOBER 25

LHC Industry Tour of Ronald McDonald House Charities of Nashville

NOVEMBER 2017

NOVEMBER 2

Council Corporate Innovation Executives Inaugural Meeting

NOVEMBER 13

Council Trends and Influencers series: Pharma/Provider Partnerships – Driving Change in Health Care



NOVEMBER 15

Council CIO Dinner with **Aaron Gani** (founder and CEO, BehaVR)

NOVEMBER 16

Council CEO Dinner with **Paul Kusserow** (president and CEO, Amedisys)

NOVEMBER 28

Council CFO Breakfast with **Wendy Long, M.D.** (director, TennCare, and deputy commissioner, Health Care and Finance Administration, State of Tennessee)

NOVEMBER 30

Council Board-hosted Holiday Reception



DECEMBER 2017

DECEMBER 6

Council Fellows Alumni Breakfast with **Stephen K. Klasko, M.D.** (president and CEO, Thomas Jefferson University and Jefferson Health)

FINANCE

Council finance programs equip members with critical information to make well-informed decisions that promote continued business growth, investment in innovation and high-quality patient care.



DEVELOPING HEALTH CARE VENTURES: INVESTOR AND ENTREPRENEUR COLLABORATIONS

In partnership with Nashville Capital Network, the Council hosted a panel featuring investor/entrepreneur pairs in high-growth health care companies. Panelists shed light on what makes successful partnerships in rapidly changing ventures. This year’s panel included **John Donahue**, CEO, axialHealthcare; with **Nancy Brown**, venture partner, Oak HC/FT; and **Rob Metcalf**, CEO, Concert Genetics; with **Curt Thorne**, board member, Concert Genetics. The discussion was moderated by **Eric Johnson**, dean, Vanderbilt University Owen Graduate School of Management.



WALL STREET’S VIEW ON PROSPECTS FOR THE HEALTH CARE INDUSTRY

More than 700 health care executives gathered in Nashville to hear top investment analysts discuss 2018 predictions for the health care industry at the Council’s annual “Wall Street’s View on Prospects for the Health Care Industry” program. Some underlying themes for this year’s discussion included M&A activity, drug pricing, consumerism, and emerging technologies. This year’s discussion was moderated by **Wayne T. Smith**, chairman and CEO, Community Health Systems. Panelists included **Frank Morgan**, managing director, RBC Capital Markets; **Joshua Raskin**, senior research analyst, Nephron Research LLC; **A.J. Rice**, managing director, Credit Suisse; and **Kristen Stewart**, director, Deutsche Bank.



“Health care so far this year is still outperforming the overall market and I think should continue to be positive across most health care subsectors. We are keeping an eye on vertical integrations that could change delivery models and value-based health care.”
– Kristen Stewart

FINANCING THE DEAL

The Council’s “Financing the Deal” discussion offered firsthand perspectives from financial experts on the state of the market, M&A activity, and the outlook for funding the growth of Nashville’s \$92 billion health care industry. The panel was moderated by **Tom Wylly**, senior partner, Brentwood Capital Advisors, and included **Matt Carroll**, general partner, WestView Capital Partners; **Anna Haghgooie**, managing director, health care, Sandbox Industries; and **Paul Wallace**, managing director, Heritage Group.



“There is such a great mentorship community here in Nashville, helping young entrepreneurs create companies. Here, entrepreneurs are able to surround themselves with people who’ve been there and done that, which shows a lot of credibility to investors.”
– Anna Haghgooie

DECEMBER 7

LHC Holiday and Awards Reception

JANUARY 2018

JANUARY 18

LHC Executive Briefing series with **Joey Jacobs** (chairman and CEO, Acadia Healthcare)

JANUARY 25

Council presents *Wall Street’s View on Prospects for the Health Care Industry*



JANUARY 25–26

Council Fellows Orientation and Networking Retreat



FEBRUARY 2018

FEBRUARY 1

Council Fellows Alumni and 2018 Class Reception

FEBRUARY 6

Council CEO Dinner with Governor **Phil Bredesen**



FEBRUARY 27

Council and Healthier Tennessee Present: Gubernatorial Candidate Forum

MARCH 2018

MARCH 1

Council Fellows Class Reception

MARCH 11–13

LHC Delegation to D.C.



INSPIRING Collaboration

Through small-group opportunities, Council members are exposed to high-level guest speakers in an intimate, candid environment, allowing them to make important connections and share ideas that will drive their businesses and the industry forward.

EXCLUSIVE GATHERINGS

This year, featured guest speakers for executive dinners included, among others:

Shantanu Agrawal, M.D., President and CEO, National Quality Forum

Governor Phil Bredesen

Jonathan Bush, Former CEO, President and Director, athenahealth

Ravi Chari, M.D., President, West Florida Division, HCA Healthcare

Aaron Gani, Founder and CEO, BehaVR

Paul Kusserow, President and CEO, Amedisys

Wendy Long, M.D., Director, TennCare and Deputy Commissioner, Health Care and Finance Administration, State of Tennessee

Leif Murphy, President and CEO, TeamHealth

Marcus Osborne, Vice President, Health and Wellness Transformation, Walmart

Ed Simcox, Acting Chief Technology Officer, U.S. Department of Health and Human Services

PARTNERSHIPS AND OUTREACH

The Council works to build strong relationships across the health care community. This year, the Council took part in several significant national and international opportunities with partner organizations.



In partnership with the **Center for Medical Interoperability**, **Life Science Tennessee**, **Nashville Area Chamber of Commerce**, **Nashville Entrepreneur Center**, **Nashville Technology Council** and **HIMSS Tennessee Chapter**, the Council hosted Startup Day Nashville. This event featured speakers and key decision-makers from various federal agencies and a “Shark Tank”-style pitch session for several Nashville-area startup companies.



“Leaders from all over the country and the world are drawn to Nashville’s collaborative spirit and want to be a part of what is happening here. Through partnerships, the Council is prompting conversations that are critical to the future of health care.”

– Neil de Crescenzo, President and CEO, Change Healthcare



The Council, in partnership with **Healthier Tennessee**, hosted a gubernatorial candidate forum on health and wellness.



The Council partnered with **ACG New York** for the ninth annual Health Care Conference in New York City.



Health Care Leadership Meeting

The Council hosted health care association leaders from across the country for a meeting to learn more about one another’s missions and to determine where effective collaboration can take place. The workshop included leaders from the **Austin Healthcare Council** (Austin, Texas), **Cambia Grove** (Seattle, Wash.), the **Connecticut Health Care Council** (Hartford, Conn.), the **Health Care Council of Chicago** (Chicago, Ill.), **Health Enterprises Network | Louisville** (Louisville, Ky.) and **Medical Alley Association** (Minneapolis, Minn.).



In conjunction with the **HealthCare Executive Group’s (HCEG)** Annual Forum, the Council hosted a roundtable discussion with **Karen Desalvo, M.D.**, former acting assistant secretary for health, U.S. Department of Health and Human Services.



In partnership with **Baker Donelson** and the **German American Chambers of Commerce**, the Council hosted a Transatlantic Discussion on Health Care and Technology, along with a networking reception and visits to Vanderbilt University Medical Center and the Center for Medical Interoperability.

MARCH 20

Council Corporate Innovation Executive Breakfast with **Scott Kirsner** (co-founder and editor-in-chief, Innovation Leader)

MARCH 21

Council CFO Breakfast with **Derek Bang** (chief strategy officer, Crowe)

MARCH 22

Council CIO Dinner with **Ravi Chari, M.D.** (president, West Florida Division, HCA Healthcare)

MARCH 29

Council Board Roundtable Discussion with **U.S. Senator Lamar Alexander** and **Seema Verma**, Administrator, Centers for Medicare & Medicaid Services



APRIL 2018

APRIL 5

Council CEO Dinner with **Jonathan Bush** (former CEO, president and director, athenahealth)

APRIL 6

Council Corporate Innovation Executive Roundtable with **Jonathan Bush** (former CEO, president and director, athenahealth)

APRIL 6

Council Discussion with **Jonathan Bush** (former CEO, president and director, athenahealth)

APRIL 13

LHC *Industry Tour* of Provision CARES Proton Therapy Center Nashville



APRIL 19

Council Fellows Class Reception

LEADERSHIP HEALTH CARE

An initiative of the Council to foster Nashville's next generation of health care leaders, Leadership Health Care (LHC) provides its members with exclusive educational programs and networking opportunities. With membership of nearly 800 individual health care industry professionals from 300 organizations, LHC is the foremost organization for emerging leaders in the field.



D.C. DELEGATION



A delegation of nearly 80 LHC members visited the nation's capital in March 2018 to get an inside look at the state of health care policy. This marked LHC's 16th annual trip to Washington, D.C., which featured discussions with members of Congress, administration officials and national thought leaders.

LHC AWARDS

The 2017 LHC award winners included Health Care Emerging Leader of the Year **Jessica Harthcock**, CEO and founder, Utilize Health; Ambassador of the Year **Stephen Smith**, program manager, Meharry Medical College; and Supporting Organization of the Year **Kraft Healthcare Consulting**.

LHC 15TH ANNIVERSARY DIRECTORS' DINNER

In 2017, LHC celebrated its 15th anniversary as an initiative of the Council. To celebrate, LHC hosted a 15th Anniversary Directors' Dinner at LifePoint Health. The dinner featured a discussion with **Bill Carpenter**, chairman and CEO, LifePoint Health, led by **Melissa Waddey**, president of Ambulatory and Operation Services, LifePoint Health, and former LHC board chairwoman.

FUNDAMENTALS AND EXECUTIVE BRIEFING SERIES

LHC hosts events throughout the year to educate members about current health care issues and trends, as well as leadership development. Through LHC programs, top health care influencers offer members candid insights and perspectives.

This year, LHC welcomed **Steve Flatt**, CEO, National Healthcare Corporation; **Joey Jacobs**, chairman and CEO, Acadia Healthcare; and **Alan Levine**, executive chairman, president and CEO, Ballad Health, for its *Executive Briefing* series.

Members also enjoyed timely discussions on the **risks/rewards of health care investments** and the **mobilization of health care**.

INDUSTRY TOURS AND RECEPTIONS

Opportunities for hands-on learning and networking are offered through LHC membership. This year, members toured **Ronald McDonald House Charities of Nashville** and the **Provision CARES Proton Therapy Center Nashville**. In addition, members had the opportunity to connect with peers at networking events in the winter and summer.

"LHC has helped me stay ahead of the curve on health care developments and provided me the opportunity to build relationships with the brightest health care leaders of our generation."

— **Claire Cowart Haltom**, shareholder, Baker Donelson, and LHC Board Chairwoman, 2017-2018



APRIL 24

LHC *Fundamentals* series: *Mobilization of Health Care*

APRIL 25

Council Panel: *Health Care Next* at Topgolf



APRIL 28

Council Fellows Alumni Reception at Topgolf

MAY
2018

MAY 15

LHC *Executive Briefing* series with **Alan Levine** (executive chairman, president and CEO, Ballad Health)



MAY 18

Council Fellows Alumni Lunch with **Todd Park** (former chief technology officer, U.S. Department of Health and Human Services, and co-founder and executive chairman, Devoted Health)

MAY 18

Council Fellows Graduation Ceremony and Dinner



MAY 22

Council presents *Financing the Deal*

MAY 31

Council Board-hosted New Member Reception

JUNE
2018

JUNE 5

Council CIO Dinner with **Ed Simcox** (deputy chief technology officer, U.S. Department of Health and Human Services)



In 2018, the Council Fellows initiative brought together a select group of 31 of the nation’s top-level industry executives in a collaborative environment to clearly define health care’s greatest challenges and explore innovative solutions. The class, co-chaired by former **U.S. Senator William H. Frist, M.D.**, (founder, Council Fellows) and Vanderbilt Owen Graduate School of Management Professor **Larry Van Horn**, offers a nationally unique curriculum, focused on business strategies, creating value, driving industry transformation and effecting change, on both the local and national levels. This year’s class marked the sixth graduating class for the program.

COUNCIL FELLOWS CLASS OF 2018



- Gene Boerger**, COO, Preverity, Inc.
- Devin Carty**, CEO, Martin Ventures
- Ravi Chari, M.D.**, President, West Florida Division, HCA Healthcare
- James Corbett, J.D., M.Div.**, Principal, Initium Health
- Jonathan Dhillon**, Enterprise Securities and Corporate Governance Counsel, Envision Healthcare Corporation
- Mary S. Flipse**, Chief Legal and Administrative Officer, Tivity Health, Inc.
- Charles Girard**, Director, Government Relations, HCA Healthcare

- Chris Harber**, Vice President, Health Plan Operations, Availity
- Jim Jamieson**, COO, EvidenceCare
- Bryan Kaegi**, Senior Vice President, Government Relations, Acadia Healthcare
- Kevin Klauer, D.O., EJD**, CMO–Emergency Medicine and Chief Risk Officer, TeamHealth
- Shaheed Koury, M.D.**, Senior Vice President and Chief Medical Officer, Quorum Health Corporation
- Ryan Kreinbring**, Vice President and General Manager, Cerner Corporation

- Dusty Lieb**, Partner, Echo Health Ventures
- Veronica Mallett, M.D., MMM**, Senior Vice President of Health Affairs and Dean, School of Medicine, Meharry Medical College
- Gregory C. Marotta**, President and CEO, CleanSlate Centers
- Karen D. McKeown**, State Health Officer and Administrator, Division of Public Health, Wisconsin Department of Health Services
- Jameson Norton**, CEO, Vanderbilt Psychiatric Hospital and Clinics, Vanderbilt University Medical Center

- Lisa Piercey, M.D.**, Executive Vice President, West Tennessee Healthcare
- Justin Pitt**, Senior Vice President and Chief Litigation Counsel, Community Health Systems
- Christopher Rehm, M.D.**, Chief Medical Informatics Officer, LifePoint Health
- Stephani J. Ryan**, Director, Long Term Services and Support, BlueCare Tennessee
- Kevon Saber**, CEO, GoCheck Kids
- Puneet Singh**, Chief Development Officer, Aspire Health
- Elizabeth Ann Stringer**, Chief Science Officer, axialHealthcare

- Emily Tyson**
- Kyle Wailes**, Chief Financial Officer, SmileDirectClub
- Michael D. Warren, M.D., MPH**, Deputy Commissioner for Population Health, Tennessee Department of Health
- Sam Weinstein, M.D.**, CEO, SpecialtyCare, Inc.
- Edna Willingham**, President, Amerigroup Tennessee
- Michael Wood**, Senior Vice President, Product Development and Technology, Change Healthcare



U.S. Senator Bob Corker



Christopher Chen, M.D.



George Barrett

2018 FELLOWS FACULTY

- George Barrett**, Executive Chairman, Cardinal Health
- Jonathan Bush**, former CEO, President and Director, athenahealth
- Christopher Chen, M.D.**, CEO, ChenMed
- U.S. Senator Bob Corker**
- Jeff De Flavio**, CEO, Groups
- Sachin Jain, M.D.**, CEO, CareMore Health Systems
- Todd Park**, Former Chief Technology Officer, U.S. Health and Human Services, and Co-founder and Executive Chairman, Devoted Health
- Donato Tramuto**, CEO, Tivity Health

“Everyone in the Fellows program is trying to make a difference. While we discuss the challenges with our health care system, we also talk about the solutions. The dialogue is what creates a special and unique experience for all of us who go through the Fellows program – an experience that keeps us connected to our classmates well beyond graduation.”

– Puneet Singh, Chief Development Officer, Aspire Health (Fellows Class of 2018)

JUNE 6

Startup Day Nashville and Council Discussion with **Ed Simcox** (deputy chief technology officer, U.S. Department of Health and Human Services) and **Hugh Hale** (chief information officer, TennCare)



JUNE 7

LHC Summer Reception

JUNE 13

Council CFO Breakfast with **Kevin Holloran** (senior director and leader of the not-for-profit health care group, Fitch Ratings) and **Megan Neuburger** (managing director, Fitch Ratings)

JUNE 19

Council CEO Dinner with **Marcus Osborne** (vice president, Health and Wellness Transformation, Walmart)

JUNE 20

Council Fellows Alumni Breakfast with **Marcus Osborne** (vice president, Health and Wellness Transformation, Walmart)



JUNE 21

Council Communications Executive Lunch with **Blake Farmer** (senior health care reporter, Nashville Public Radio)

Council Fellows has an enduring impact on its graduates, and the Fellows Alumni Association ensures that members continue the momentum of creativity and collaboration long after their graduation.

In addition to ongoing discussions and information sharing, throughout the year, members of the Fellows Alumni Association take advantage of roundtable discussions with nationally known health care visionaries.



FELLOWS SUMMIT

In 2017, the Council Fellows hosted nearly 100 Fellows alumni in Nashville for the inaugural 2017 Fellows Summit. The half-day conference featured:

- A fireside chat between **Andy Slavitt**, former acting administrator of the Centers for Medicare & Medicaid Services, and **U.S. Senator William H. Frist, M.D.**, partner, Cressey & Company.
- A panel discussion on artificial intelligence in health care including **Dr. Tom Insel**, co-founder and president, Mindstrong; **Shiva Kumar**, vice president and chief strategy officer, IBM Watson's Health; and **Matthew Russell**, chief technology officer, Built Technologies, Inc. (Fellows Class of 2016); **Tammy Hawes**, CEO and founder, Virsys12, moderated the discussion.



Ute Strand, COO of UnitedHealthcare Community Plan of TN, UnitedHealth Group (2017); **Ulya Ahmed Khan**, president and managing partner, Wemanage Services (2017); **Ray Guzman**, CEO and co-founder, SwitchPoint Ventures (2017)



June Patterson, director, Council Fellows; **J.R. Greene**, president and CEO, Psychiatric Medical Care and Senior Life Solutions (2017); **Mark Lamp**, president and CEO, American Pathology Partners (2015); **Larry Van Horn**, Fellows co-chairman; **Marcus Osborne**, vice president, Health and Wellness Transformation, Walmart; **Jim Jamieson**, COO, EvidenceCare (2018); **Ray Guzman**, CEO and co-founder, SwitchPoint Ventures (2017)



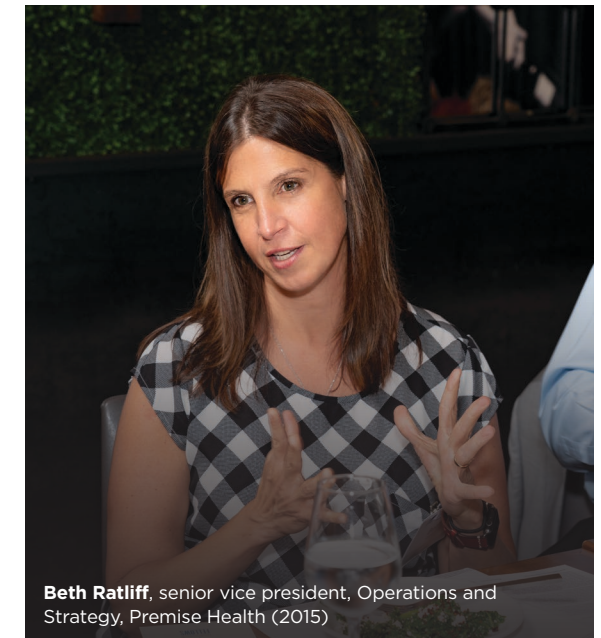
Tina Morris, **Shawn Morris**, CEO, Privia Health (2013); **Kate Jackson**, **Grant Jackson**, managing general partner, Council Capital (2013)

"The Council Fellows program, and its Alumni Association, is one of the best ways to be informed by and connected with all the health care movers and shakers in Nashville and beyond."

— **Mary Flipse**, Chief Legal and Administrative Officer, Tivity Health, Inc. (Fellows Class of 2018)



Tim Scarvey (2017); **Bill Brown**, CEO, A2B Advisors (2015)



Beth Ratliff, senior vice president, Operations and Strategy, Premise Health (2015)



2017–2018 Nashville Health Care Council

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