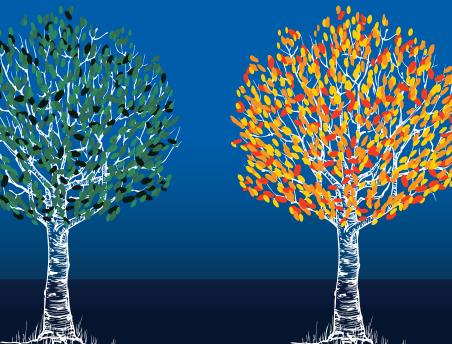
## NASHVILLE HEALTH CARE COUNCIL

## 2012-2013







Brookdale Senior Living † Correct Care Solutions Behavioral Centers of America † MedCap Properties\* Practice Resource Network Cardiac Services American Diagnostics Prison Health Services Behavioral Healthcare Corporation Ardent Health Services † HCP\* **†** Buyers HC Cooperative\* Vivere Health # Xantus Phoenix Holdings American Seniors Foundation Southern Manor Living Reliance Health America Service Group\* HCCA International † General Care HealthSTAT\* Patriot Medical\* Capstone Solutions American Retirement Corporation\* Corizon Gene Burton & Associates Tanner Horizon Resource Rivendell\* The Centre for Health Care Planning HealthTrust Purchasing Group Costello, Flairty & Associates Innovative Health Partners Relegent\* ehc.com Health Care Corp of America HCA † Pinnacle Care\* WaterVault\* American HomePatient † Sarah Cannon Research Institute † Theraphysics\* American Transitional Hospitals\* Pain Care Cardiology Partners of America\* Surgical Care Affiliates\* Alliance Surgery\* Paradigm Health\* Advanced Clinical Systems\* Omega Health\* HEALTHSOUTH\* Diversicare\* Long Term Care Physicians\* Select Medical Corporation\* IASIS Healthcare † Symmetry' NeoSpine Statcorp\* Surgical Health Group SeniorHealth Parallon Business Solutions † Prologics # Ingeny Health MediSphere Health Partners Advocat\* Craneware Insight\* PathGroup **Brentwood Associates** Heritage Surgical Corporation **Diversicare Healthcare Services** Princeps\* Dolphin Medical\* Symphony Health\* Heritage Health Systems\* AMERIGROUP † Regents Health Equicor\* Bulldog IT\* Renal Care Group\* Heritage Group † Healthcare Resource Management Imaging One UnitedHealth Group\* † LifePoint Hospitals † PhvCor3 National Renal Alliance\* TheraTech InterLogics Imaging Resource Management\* HealthWise of America Sy.Med Development GHX\* Health Productivity Corporation Ramsay Youth Services\* empactHealth.com\* PivotHealth\* Aveta Health\* **HEOPS** Medilink\* Pathology Consultants of America\* Advanced Receivables Psychiatric Solutions\* SpecialtyCare † SyMplify Technologies\* Surgical Health Partners Medibuy\* Allied Clinical\* Medical GPS\* Fresenius Medical Care\* Eye Health Partners Ingenix\* Network Health Services\* **Healthcare Management Directions** Inform DX\* National Imaging Affiliates\* Dell Services\* \* American Pathology Resources\* QHR † MedSolutions\* † AmeriPath\* SunStone Behavioral HealthMark Partners\* Total eMed/EdiX\* Covation\* American Esoterics Cambio Health Solutions\* Outpatient Imaging Affiliates † Southwind/Advisory Board † PMR Corporation<sup>\*</sup> Medshares Home Care' Cogent HMG † OralDNA Labs Occupational Health Consultants Argilla Healthcare\* Surgical Alliance Corporation\* Quorum Health Group\* Spheris\* iTrax Planning 2.0 FTI Consulting\* OrthoLink Physicians Corporation Medical Properties of America\* Avicis/Healthscribe Meridian Surgical Partners Global Healthport Take Care Health Systems\* Healthworks Alliance\* HealthTeacher † UroTech CIMplify HealthLeaders Media\* Meridian Corporate Healthcare\* Acadia Healthcare 🕈 Wheelhouse \* Healthcare Venture Professionals FTI Healthcare\* 🛊 HealthLeaders-Interstudy Urology Healthcare Group Clinical Research Solutions\* Passport Health Communications † Windrose ProMedCo\* Signature Hospital Corporation\* EnableComp † Providers' Assurance Corporation\* DiaTech Oncology United Surgical Partners\* Medical Care America\* Skilled Care\* Medical Care International\* FOCUS Healthcare Management\* CRA Managed Care\* Healthcare Corporation\* DentaCorp\* Affiliates Group\* Health Horizons\* Cumberland Health System\* Concentra\* HealthAmerica Corporation\* **HOSPITAL AFFILIATES\*** Rehability\* National Rehabilitation Centers\* CIGNA\* Anesthesia Medical Group Healthways # Clinical Pharmaceuticals\* Home Technology Healthcare\* Province Healthcare\* Coventry\* TherEx 🛉 Living Centers of America\* American Pathology Partners Horizon Health Corporation\* Allscripts Pharmaceuticals\* AmSurg † Beverly Healthcare\* CompDent\* Rehab Practice Management Mariner Post-Acute\* Brim Healthcare\* Surgical Health Group Roderick Group Hospital Management Professionals\* Community Health Systems † Auxi Health Dental Health Management\* Parental Health † Capella Healthcare † CareNet Health Systems\* INSPIRIS\* ₱ Autumn Capital United Dental Care\* STAT Solutions # Brim Holding RegionalCare Hospital Partners † PriCare\* ARxC Hospice Compassus † SunLink\* Champion Health Care\* IPN Network\* CGS\* # Health Care REIT\* ₱ Cloverleaf Partners Healthcare Services Republic Health Healthcare Recovery HealthMont\* Essent Healthcare\* NetCare Health Systems\* New American Healthcare\* Covenant Surgical Partners † **HEALTHTRUST\*** OrNda HealthCorp\* Health InfoTechnics Vivra Health Advantage\* Trinity MedCare American Endoscopy Health Connections\* UniPhy Healthcare\* PediaNet\* Vanguard Health Systems † HealthCare Facilities\* LifeTrust America Vger Technologies\* Coactive Systems\* Symbion † Surgis USPI\* Kelson Pediatric Partners\* Gordian Health Solutions\* META Associates\* Five Star Quality Care Tenet\* Digital Medical Systems\* BreatheAmerica \* CredenceHealth\* e+CancerCare Onlife Health 🕈 ASCIRA Partners Silvercare Solutions Advantage Behavioral Health\* † Rehab Group\* Community Care The CFP Group † CareHere Foundations Recovery Network\* † Client Care Solutions Capstone Government Solutions\* Correctional Risk Services ProjX American Health Centers Frontier Imaging\* Gabriel Healthcare Angiology Corporation of America Renal Advantage † Privia Health\* # Forba Dental Management Dual Diagnosis Management Children's Comprehensive Services SyMedica Keystone Ameris Health Systems DaVita\* † Baptist Hospital Accredo Health Group\* PICA Group † National Health Investors Universal Health Services\* Humana\*† Regional Healthcare Holdings Earl Swensson Associates † Saint Thomas Health\* # TeamHealth\* ₱ Hemophilia Health Services Middle TN Medical Center Mission Point Health Hickman Community Hospital National HealthCare Corporation † Caregiver Services Haven Behavioral Healthcare Wellness Environments Midas+Solutions, ACS a Xerox Company\* # -Saint Thomas Hospital American Healthcare Resources Nora Holdings\* Gambro Health\* Dispensary of Hope National Health Realty\* NewQuest Health Solutions\* Ambulatory Resources Centres\* Centerstone The Center for Spinal Surgery VHP Community Care Centerre Healthcare † Cookeville Regional Medical Center TodayCare Health Connect Partners LifeTest Cardiac Healthcare Management Corporation REN Corporation\* HealthSpring † SeniorMetrix\* Healthcare Realty Trust Windsor Health Group Dialysis Clinic BlueCross BlueShield of TN\* † National Nephrology Associates\* Premedics Always Home Alive Hospice Athena HealthSphere NaviHealth † Cannon Medical Group Windsor Health Plan\* The Little Clinic # DSI Holding\* Touchstone Medical Imaging Housecall Medical Resources\* Prime Health Services Providence Care\* Clinically Home # Paragon Rehab The HealthCaring Company # Trustpoint Specialty Pharmacy DSI Renal\*† Accelecare Wound Centers\* † BioMimetic Therapeutics † Abrio Healthcare Solutions Williamson Medical Center † MedAssets\*† Camelot Care Corporation International Medlink AstraZeneca Pharmaceuticals\* † Advanced BioHealing\* Oncology Therapeutics Network\* REACH Health\* † Private Health Care System DisasterNet M2Grx Med-Management Group † AmiCare Behavioral Centers\* Metro Medical National Specialty Services\* Alana HealthCare WoodRidge Behavioral Care Currie Medical Specialties † The Rehab Documentation Company 🛊 American Addiction Centers † Censis Specialty Surgical Instrumentation Intelligent HC InformaTX Nodality Inspire Health † Microbial Novotegs Laboratory Corporation of America\*† Medquist\* Sleep Nation † Otsuka\* Rare Disease Therapeutics Quest Diagnostics AmMed Direct M\*Modal † Informatics Corporation of America † MXISystems Insight Genetics Physiotherapy Associates † Automated Pharmacy Integration Meretek Diagnostics Instant Cancer Test Encapsula Nanosciences Asklepion Pharmaceuticals Choice1 Medical Advanced Breath Diagnostics Medtronic | Spinal & Biologics Business\* Meharry Medical College † VANDERBILT UNIVERSITY MEDICAL CENTER Woolsthorpe Technologies DeRoyal Industries\* GenHunter Medical Resources Metro Nashville Hospital Authority † Icon Clinical Research\* Pioneer Medical Life@Home Interactive Optics Cumberland Emerging Technologies BAI CarboMed\* American Services of America GE Healthcare\* † Meiko USA\*† Stratprobe\* Covance CardioLabs Celeris\* Technoaide Clinicon Home Health Care Laboratories BioDtech\* National Distribution & Contracting \* Pathfinder Therapeutics DaySpring Pharma Life Science Tennessee Potomac Group Theragnostix Reference Laboratories Medifax-EDI\* Ambulatory Services of America † Radiation Oncology Services of America National Reference Lab\* Specialized Assays\* ClinTrials Research Cardiovascular Services of America Stradis Medical WebMD\* Renal Services of America Premier Micronutrient Corporation International Clinical Labs\* CVS Caremark Corporation\* Esoterix\* DIATHERIX DataCentric Automation Advance PCS\* Cytometry Associates\* PharmMD † CareATC Emdeon † Cumberland Pharmaceuticals † IV Solution Infusion Therapy Envoy\* Help4Life\* GP Surgical MicroNova Hearing Planet Therapeutic Antibodies\* Orchid Cellmark Dialysis Systems Aegis Sciences Corporation 🛉 EBM Solutions\* Quintiles\* ReMedPar Protherics BioVentures Stinger Medical RyMed Crawford Spalding Group\* IXT Solutions HealthGate Data Corporation Colmaric Analyticals StemSynergy Therapeutics Bostwick Laboratories\* LifeGuard Medical Solutions Amsino Medical USA\* IMRAC\* Momentum Healthware\* myhealthguide.com NotifyMD\* Medline Simplex Healthcare MIMS\* BCX Technology LabInsight ClaimTrust' IBM\* **†** HealthTrio MedeAnalytics\* Microsoft Corporation\* † TransHealth\* Partners Healthcare Group\* | PHG Technologies | Intel Corporation\* † Healthcare Management Systems † InfoAdvantage Omnicell EaseMD eDoc4u | CondulT Corporation † **EVOLVED Digital Solutions\*** athenahealth\* † McKesson\* † InfoPartners AIM Healthcare\* FFCG Infrastructure Physion HIT Services Group Med Images X-Ray Services Medical Data Services First Consulting\* ClinixMIS InPhact\* Shareable Ink # Medical Reimbursements of America Metadata Codigent Solutions Group\* Web Health AirStrip Technologies\* † nTelagent MedKinetics Solution Point\* New Light Imaging\* digiChart

The Nashville Health Care Council, founded in 1995 as an affiliate of the Nashville Area Chamber of Commerce, is an association of health care industry leaders working together to further establish Nashville's position as the nation's health care industry capital. The health care industry is Nashville's largest and fastest growing employer, contributing approximately 200,000 jobs and \$30 billion to the local economy.

eMids†

Ingenious Med\*†

Cerner 🛉

Thomson Healthcare\*

Inforum

Clearwater Compliance †

UCR\*

Post-n-Track\* †

TIBCO Software\* †

HealthStream †

HIMSS Medical Banking Project

Verizon Digital Health \*

onFocus Healthcare

Qualifacts Systems

Varolii Corporation\* †

Worldwide, Nashville's health care industry generates \$70 billion in annual revenue and approximately 400,000 jobs. For more information on the Council, please visit www.healthcarecouncil.com. \* Indicates company is not headquartered in Nashville, Tennessee, or is no longer operating under this name. Connections on the Tree provide historical references, including spin-offs, mergers, acquisitions, and C-suite-level management ties. Source: Nashville Health Care Council.

The SSI Group\*†

change:healthcare

Healthcare Productivity Automation †

This information is current for Council membership year July 1, 2012 – June 30, 2013.

An affiliate of the Nashville Area Chamber of Commerce

Amplion Clinical Communications †

Allscripts †

Avectus Healthcare Solutions †

Statement Rendering Solutions

IMI Health 🛉

GeBBS Healthcare Solutions\* †

NASHVILLE HEALTH CARE

Patient Focus #

Trinisys †

## CAPITAL INVESTORS & FINANCIAL SERVICES INSTITUTIONS

American Securities\* • Avenue Bank 🕈 Avondale Partners 🕈 Bank of America Merrill Lynch\* Barclays Capital\* 🕈 Brentwood Capital Advisors 🕈 Brown Brothers Harriman\* 🕈 Cadence Bank \* 🕈 Cain Brothers\* 🕈 Capital Bank\* 🕈 Capitol Advisors of Tennessee Capitol Health Partners\* CapitalSource Capital South Partners\* CapStar Bank 🕈 The Carlyle Group\* CCMP Capital Advisors\* ¶ Chase\* 🕈 Chrysalis Ventures\* Citigroup\* Claritas Capital Clayton Associates Coleman Swenson Booth Commerce Bank\* 🕈 Coker Group\* 🕈 Cumberland Healthcare Credit Commerce Capital Council Capital 🕈 Cressey & Company 1 Crestview Partners\* CTI Group\* Deutsche Bank\* 🕈 EDG Partners\* 🛊 Epiphany Health Ventures 🕈 Fifth Third Bank\* 🕈 First Avenue Partners FirstBank 🕈 First Tennessee Bank\*♠ Frist Capital Galen Capital\* GE Capital Healthcare\* GTCR Golder Rauner\* Harbert Management Corporation\* † Harpeth Companies † Healthcare Affiliate Partners Houlihan Lokey\* 🕈 The Jordan, Edmiston Group\* JRG Ventures Jefferies & Company\* ₱ Madison Dearborn Partners\* **†** Massey Burch Capital Corporation Metalmark Capital\* 🕈 Moelis & Company\* 🕈 Morgan Stanley\* Mountain Capital Group Nashville Capital Corporation Nashville Capital Network Nelson Capital Corporation Noro-Moseley Partners\* † Petra Capital Partners Pharos Capital Group Physurg Financial Pine Creek Investors Piper Jaffray & Company\* Ponder & Company\* 🕈 Primus Venture Partners\* Private Capital Advisors Raymond James & Associates\* 🕈 RBC Capital Markets\* 🕈 Regions Bank\* Richland Ventures River Cities Capital Funds\* Robert W. Baird & Company\* \* Rodgers Capital Salix Ventures Santé Ventures\* 🕈 Stephens\* 🕈 SunTrust Banks | SunTrust Robinson Humphrey\* 🕈 TriStar Technology Ventures UBS Financial Services\* **†** Velocity Health Capital Vestar Capital Partners\* 🕈 Warwick Group Welsh, Carson, Anderson & Stowe\* XMi High Growth Development Fund Ziegler Investment Banking\* †

## ADDITIONAL COUNCIL MEMBERS SUPPORTING THE INDUSTRY

Adams and Reese Alvarez & Marsal\* American Hospital Association\* Aon Risk Services\* Aquinas College, School of Nursing Baker, Donelson, Bearman, Caldwell & Berkowitz Bass, Berry & Sims BDO USA\* Belmont University Bottom Line Consortium Bradley Arant Boult Cummings The Buffkin Group Burr & Forman\* Butler I Snow C3 Consulting Catalyst Healthcare Research CBIZ Valuation Group\* Cross Country Education Crowe Horwath\* Cumberland Consulting Group Decosimo Deloitte\* DHG Healthcare\* Dream Systems Ernst & Young\* FOCUS Search Partners Ford & Harrison\* Gallagher Benefit Services I Gallagher Healthcare Gould Turner Group Gresham Smith & Partners Harwell Howard Hyne Gabbert & Manner The Human Capital Group Huron Healthcare\* Ingenuity Associates Interior Design Services (IDS) Jarrard Phillips Cate & Hancock Kraft Healthcare Consulting LBMC Healthcare Services Lellyett & Rogers Company LetterLogic Lipscomb University Littler Mendelson\* Lovell Communications Marsh | Mercer | Oliver Wyman\* Marwood Group\* McNeely Pigott & Fox Middle Tennessee School of Anesthesia Middle Tennessee State University Nashville Business Journal Miller & Martin Modern Healthcare\* Nashville Area Chamber of Commerce North Highland Company\* OGA PYA\* QHR Paradigm Group Press Ganey\* PricewaterhouseCoopers\* Remar ReviveHealth\* Seigenthaler Public Relations Sherrard & Roe Skanska USA Building\* Stites & Harbison Tatum\* Tennessee Medical Association Trauger & Tuke Trevecca Nazarene University TruStar Marketing The Viability Company Vanderbilt Owen Graduate School of Management W Squared Western Kentucky University\* Willis HRH\* Zycron

Indicates NHCC Member

HCA connections

■ Hospital Affiliates connections

HealthTrust connections Services

Biotechnology/Pharmaceuticals/

Information Technology/e-Health

Medical Technology & Devices

Vanderbilt University Medical Center